

# 2018 OPERATING & CAPITAL IMPROVEMENT BUDGET

Paul D. Radford
City Manager
November 6, 2017
Updated November 13, 2017

**Section 6.24** of the Official Code of Ordinances of the City of Sugar Hill directs the City Manager to annually submit to the Mayor and City Council a proposed operating budget as well as a proposed capital improvement budget with recommendations as to the means of financing the proposed improvements for the ensuing fiscal year.

In accordance with **State law and the City of Sugar Hill's Official Code of Ordinances**, I hereby submit the proposed **2018 Operating and Capital Improvement Budgets** for your consideration. These same documents were filed with the office of City Clerk on Monday, November 6, 2017, and will be available for public inspection. The legally required public **notification** appeared in the Gwinnett Daily Post on **Friday, November 3, 2017**, which also notified the public of the submission of the budget documents, their availability for public inspection and the dates of the public hearings. The public hearings have been scheduled for Monday, November 13<sup>th</sup> at the November City Council Meeting and **December 11<sup>th</sup>** as part of the December City Council meeting.

## 2017 In Review

2017 was once again a busy year for the city and city staff. Staff remained laser focused on downtown development, greenspace planning, including making great strides in the execution of the Sugar Hill Greenway master plan, infrastructure investment and customer service.

The much-anticipated E Center has gone from earthwork and site development to the erection of the entire steel package of all three components of the development – theater, mixed-use and gymnasium. In October, the city and contractor celebrated the ceremonial "topping out"

with the installation of several steel beams signed by the community that are installed at the top of the roof-top bar area. Substantial completion of the entire project is expected in mid-2018 with the city taking possession of the project shortly thereafter.

The city took possession of the full site of the old J.W. Trucks in April 2017 which allowed for the expansion of the footprint of the E Center as well as improving access to the Bowl and construction site. A few portions of the property will be used for an expansion of the amenity pond for enhanced downtown stormwater management and the extension of Level Creek Road to Highway 20. The remaining property will be packaged with adjacent city parcels for a potential private sector development agreement.

Repairs and improvements were also made to the driveway and house of The Retreat at Orrs Ferry, the 71 acres the city purchased from the Trust for Public Land in 2015. The city was able to enhance the Highway 20 commercial frontage with the relocation of soil that was excavated from the site of the E Center. This will allow for the repackaging of the acreage along with an adjacent five-acre tract purchased in 2017.

Construction of the new RaceTrac facility at the southwest corner of Highway 20 and Peachtree Industrial Boulevard (PIB) is nearing completion with an expected grand opening in November 2017. We believe the city's design overlay requirements, as well as a creative partnership to alter traffic safety, have led to an attractive and functional development.

The city purchased the Buice School from the Gwinnett County Board of Education in April 2015 and leased the facility to three hybrid schools until the end of the 2016 school year. Portions of the building's facilities were also used by the Sugar Hill Players Guild and Broad Street Band as well as the city's Pickle Ball League during 2017. The site continues to be under a private sector development agreement for a \$75 million mixed-use development featuring restaurant space, luxury millennial housing, structured parking, public open space and town homes; all sitting directly across the street from city hall and the new E Center. We anticipate construction to start on this project in the second quarter of 2018.

In late summer 2015, the city purchased some 7 acres that was formally known as the Heather Pines Trailer Park. That site, as well as some nearby real estate the city owns, is subject to a development agreement with the Solomon Group for a \$70 million mixed-use independent living facility with approximately 175 independent living units and 40 one-car garage one-level duplex cottages, all with direct walking access to downtown Sugar Hill. This project, called "The Holbrook" has been delayed because of a change in product delivery. Originally, the developer was anticipating putting independent living, cottages, assisted living and memory care on the same real estate footprint. The assisted living and memory care components have now been removed and are being proposed as a separate project (see below). We now expect construction to begin on the independent living and cottages in the third quarter of 2018, with an expected opening in early 2020.

In early 2017, the city entered into another development agreement with the Solomon Group to move the assisted living and memory care portions of the original project to the other side of West Broad Street on real estate the city had assembled over the past ten years. This project, called Dogwood Forest, has received all zoning and design review approvals and is scheduled to close and start construction in the first quarter of 2018, with an expected delivery date of the fall of 2019.

In late 2015, the city secured the final acreage of what is referred to as the Temple Drive footprint and signed a development agreement with a private sector developer. The project, known as the ICONIC, has been approved by city council and once completed, will consist of a 160 room full-service Wyndham Hotel, 28,000sf conference center, parking deck, niche grocery store, retail, restaurant and office space and a residential component as well. This has been a complex project with a lot of moving parts considering the site is a relatively small (4.2 acre) footprint. We continue to work with the developer to find the right pathway to success and feel we have made significant progress and expect this project to begin initial stages of site development by the summer of 2018 and be under full vertical construction by the fourth quarter of 2018. Opening of the hotel, conference center, mixed-use, office, residential and parking facility is expected by late 2020. Using in-house staff and equipment, we demolished the former sites of Sugar Hill Auto Collision and the Sugar Hill Car Wash and where possible, repurposed or sold some of the salvaged materials.

The Dawn P. Gober Community Plaza and Sugar Hill Splash Park were fully operational in 2017, attracting large crowds daily. The award-winning "Bowl @ Sugar Hill" has become a popular place for production-level concerts. The sold-out 2017 Quantum National Bank Concert Series featured Collective Soul, Boz Scaggs, KC and the Sunshine Bank, Josh Turner, Ben Folds and the Atlanta Rhythm Section. In addition to hosting all of these sold-out concerts, improvements were made to the Bowl mid-concert season to add additional seating and viewing amenities.

The Dawn P. Gober Community Plaza doesn't go silent after the conclusion of the concert series either. In Sugar Hill, winter wouldn't be the same without ice – preferably the kind you skate on – so back again by popular demand is the Ice Rink @ Sugar Hill. Once again located on the specially-designed community plaza area behind city hall, the ice rink opened for the season on November 11<sup>th</sup> and will remain open until early February. The ice rink attracts over 10,000 visitors for the season to downtown Sugar Hill.

We recently renewed our emphasis and commitment to first-class customer service, providing city-wide training to our entire staff, regardless of the role they play in city. We also invested in our online passport reservation/appointment system to enhance the customer experience.

2014 SPLOST projects and expenditures were completed in 2017 and we are grateful to the voters of Gwinnett for the overwhelming approval of the new 2017 6-year SPLOST that started in April 2017. The city will use a substantial portion of its SPLOST allocation for the construction of the popular Sugar Hill Greenway, new passive parks, Bowl improvements and transportation.

Consumer confidence remains high as SPLOST revenues have already exceeded forecasted expectations allowing for continued investment in important local capital improvements.

Fiscally, the city remains in excellent financial shape, both in liquid (cash on hand assets) as well substantial real estate holdings for current and future development as well as new parks and greenspace. The city maintains, by policy, a \$3 million restricted operating reserve (currently at \$3.2 million) and has also been able to designate a \$500,000 reserve for the gas fund, now estimated at \$506,000. City cash reserves, despite an aggressive investment in strategic real estate acquisitions over the past four years, will end at close to \$10 million in 2018.

For the fourth year in a row, the city has received an "unqualified audit report", which means the audit report issued by the city's audit firm is issued without qualification and is free of any encumbrances or conditional statements. We are proud of our finance staff and the entire management team that work hard throughout the year to follow established procedures and maintain integrity in everything we do.

In 2017, the second of a three-stage monthly gas service fee increase went into effect, starting with \$2 in 2016, another \$1 in 2017. The final \$1 increase will be implemented with the first 2018 gas billings. Even with this overall \$4 monthly service fee increase (the first in 15 years) the city's municipal gas system maintains its position as the second lowest 12-month average cost to the consumer of any municipal system and by comparison, approximately 40% to 50% less expensive than the rates offered by all private gas marketer in the state. Sugar Hill gas is a cost effective and highly competitive energy source and we are proud of our customer service and safety record. In October, we initiated the first phase of the new electronic meter-reading system.

The city's tax digest continued its recovery from years of stagnation caused by the "Great Recession" which is a strong indicator of the continued confidence in the Sugar Hill market. Building permit fees, development fees and other related construction fees have shown dramatic growth this year. New housing development and business expansions are under construction all across the city. We welcomed two corporate headquarters to Sugar Hill – Russell Landscape Company and Reeves-Young Construction. New residents and the development community are excited about the city's investment in downtown and the well-known and highly-respected placemaking initiatives.

Showing that working together can make a significant difference, the city will partner with Gwinnett County once again leverage city 2017 SPLOST funds for joint transportation projects, including the Sugar Hill Greenway and strategic sidewalk improvements. In previous years, joint projects have included safety improvements to three Suwanee Dam Road intersections – Whitehead, Ramey, and Riverside – as well as Buford Highway at Westbrook Road.

In summary, 2017 has been a busy year with the construction of E Center in full swing, new murals installed on the sides of the old city hall, and working with our private sector partners to get all of these developments closer to execution. We anticipate 2018 to be a busy construction

year downtown with the completion of the E Center in June, start of the Dogwood Forest project in April and site work starting on the Broadstone project (Buice school property) in early summer.

The city's strategic land purchases, which have converted some cash reserves into valuable real estate assets, has been key to helping the city council and the Downtown Development Authority (DDA) direct the implementation of the City's community-based Downtown Master Plan and vision. Owning the underlying real estate enables the city and DDA to move in the direction the city wants, not where short-term land speculators would take the city. While this can sometimes be slow and frustrating, it helps ensure that our partners are committed to the vision, not just a quick profit with no long-term commitment to Sugar Hill.

Downtown Sugar Hill is well known now across the region and state and is becoming a focal point of the community and the larger north Gwinnett market area. With the continued development of the downtown area, it will soon become a destination for others visiting this part of the state. Improvements to the Bowl, a top-notch concert schedule, onboarding of the E Center and the new Eagle Theater and the completion of the first 5-mile leg of the Sugar Hill Greenway all point to a vibrant, connected and sustainable downtown that serves as the heartbeat of a diverse and engaged community.

The city's elected leadership, city staff and hundreds of community volunteers have an unquestioned passion for Sugar Hill and a laser-focused vision for the future. One of the city's greatest assets is its citizens. They are engaged, supportive and vocal cheerleaders for the city.

## 2018 Budget Highlights

The 2018 Operating Budget reflects a 3.54% decrease over FY2017 expenses, despite the onboarding of the Eagle Theater, new gymnasium and mixed-use components of the new E Center. This perceived reduction is a reflection of our development position as a city. In 2017, we committed significant resources for land acquisition which are not reflected at the same level in the proposed 2018 budget. The key elements influencing the budget are enhanced service delivery, including median and right-of-way maintenance on the recently completed Highway 20, gas system upgrades, and new recreation facilities and offerings. We continue to make investments in our staff through professional development, health and dental coverage, retirement contributions as well as our continued investment in the motto of "Go Big or Go Home," all while ensuring the city remains in a strong and sustainable fiscal condition.

The budget includes 5 new staff members (2 theater; 1 recreation; 1 community engagement; and 1 in stormwater). It also includes 5 new part time employees (4 recreation and 1 planning).

The 2018 Capital Improvement Budget shows a continued commitment to key community goals of a world-class downtown, parks and greenspace, transportation and walkability.

The E Center started construction in September 2016 (NewSouth Construction) and will be substantially completed by April 2018 with an expected occupancy of June 2018. The construction and delivery of the E Center is a critical catalyst for Sugar Hill's downtown renaissance, changing the landscape and skyline for years to come.

Total capital improvements for FY 2018 are \$7,196,717, with most dedicated to the start of the Sugar Hill Greenway, sidewalk improvements along Suwanee Dam Road, Whitehead Road and Sycamore Road, transportation improvements as well as improvements to the historic downtown Sugar Hill Cemetery. Please note the construction of the E Center is reported as a Sugar Hill Downtown Development Authority project. The city's lease for the gymnasium, theater and remaining debit service are reflected as city expenditures.

The three public-private partnership agreements in place – HOLBROOK, DOGWOOD FOREST, ICONIC and BROADSTONE – were expected to close in 2017 but are now all on track to close in 2018. Dogwood Forest in the first quarter; Broadstone Part 1 in second quarter; Holbrook in third quarter; ICONIC in second quarter; and Broadstone Part 2 in fourth quarter.

As management staff, we will continue to look for efficiencies in service delivery, work every day to deliver world-class customer service, nurture and improve staff capacity, search for opportunities to increase public greenspace and passive parks, deliver first class special events and embrace strategic partnerships for development.

## **Organizational Chart and Position Count**

## **Legislative Branch – 6 Positions**

Steve Edwards, Mayor Curtis Northrup, Mayor Pro Tem Marc Cohen, Council Member Susie Gajewski, Council Member Brandon Hembree, Council Member Mike Sullivan, Council Member

The city is served by five Council Members and a Mayor, each elected at-large. The Mayor Pro Tem is elected by the Council for a two-year term. Collectively, the Mayor and Council serve as the city's legislative body, responsible for enacting city ordinances, making land use and zoning decisions and appropriating all necessary funds to conduct city business.

The Mayor and Council appoint the City Manager and City Clerk, as well as the City Attorney, Municipal Court Judge, City Auditor and Superintendent of Municipal Elections. The Mayor and Council also designate the city's official legal organ for the purpose of publishing legal notices required by charter, state or federal laws.

The Mayor and Council provide policy direction and leadership to a wide range of city authorities, committees, boards and commissions, as well as serving as a liaison between the city and citizen groups concerning community issues. These include:

Planning and Zoning Commission
Sugar Hill Downtown Development Authority
Development Authority of the City of Sugar Hill
Sugar Hill Historic Preservation Society

Alcohol Review Board Sugar Hill Arts Commission Sugar Hill Youth Council Design Review Board

It is the goal of the Mayor and Council to provide positive and transparent leadership and at all times conduct city business in a fair and ethical fashion. The Mayor and Council also work to encourage citizen engagement and to conduct all work sessions and official council meetings in an orderly, legal, constructive and respectful manner.

Finally, the Mayor and Council strive to maintain and provide a wide range of high-quality municipal services that are responsive to citizen needs, are fiscally-responsible and enhance the economic health of Sugar Hill.

#### Executive Branch -56.5 Positions

The *City Manager* is appointed by the Mayor and Council and is responsible for the execution of policies, directives and legislative action by the Mayor and Council as well as compliance with state and federal laws, rules and regulations. The City Manager oversees the preparation of the annual operating and capital improvement budgets and supervises the expenditures of all appropriated funds. The manager is also responsible for the administration of all personnel policies along with the employment and discharge of all city personnel not appointed directly by Mayor and Council according to the provisions of the City Charter.

It is the goal of the City Manager and the executive management team to promote and maintain a safe, pleasant and professional work environment that embraces the attitude of world-class customer service and efficient delivery of high-quality municipal services.

The City Clerk is appointed by the Mayor and Council and is responsible for the posting of all meetings of the Mayor and Council, manages records of all meetings, publishes meeting minutes in a timely fashion, responds to all requests for records covered under the Open Records Act and serves as the official custodian of all city records. The Clerk is also responsible for property tax billing, occupational licensing, occupational tax collection and alcohol beverage licensing. By action of the Mayor and Council, the City Clerk also serves as the Superintendent

of Municipal Elections and is authorized to employ trained temporary poll workers for the fair and responsible execution of qualifying, reporting and election.

#### **Other Direct Appointments**

The <u>City Attorney</u> serves at the pleasure of the Mayor and Council and serves the city in an advisory capacity by interpreting federal, state and local laws as they pertain to the conduct of city business. The City Attorney advises the city on contract, personnel and real estate matters, and also represents the city in all litigation. Mr. Frank Hartley and Mr. Lee Thompson of the law firm of Thompson, Sweeny, Kinsinger & Pereira P.C., of Lawrenceville, Georgia currently serve as City Attorney.

The <u>City Auditor</u> serves at the pleasure of the Mayor and Council and is responsible for the annual audit of all city funds, operations and fiscal management processes. The auditor is charged with preparing an annual audit for presentation to the Mayor and Council that is done in accordance with Generally Accepted Accounting Procedures (GAAP). The audit provides a financial report of the city as well as any recommendations for improving fiscal management policies, practices and processes or addressing any deficiencies. Mr. Wayne Tuck of the firm of Walker, Pierce & Tuck Associates PC, CPA's of Gainesville, Georgia currently serves as the City Auditor.

The <u>Municipal Court Judge</u> serves at the pleasure of the Mayor and is the judicial/administrative body of the city charged with resolving disputes arising from the enforcement of the various laws, codes and ordinances of the city. Items such as code enforcement, property maintenance and nuisance violations are heard by the court. The City Attorney serves as the City Solicitor and represents the city before the court. The Municipal Court is served by a certified Municipal Court Clerk charged with preparing the court docket, collecting fees and fines and complying with state law and reporting requirements. It is the goal of the Municipal Court to efficiently improve the operation and administration of city codes and ordinances and provide for equitable application of such codes and ordinances.

## **Executive Management - 7 Positions**

Paul Radford, City Manager
Troy Besseche, Assistant City Manager
Robyn Adams, Executive Services Manager
Nancy Dutton, Administrative Assistant to the Manager and Assistant City Manager (Part-time)
Tim Schick, Assets and Facilities Administrator
Joe Sokenis, Facilities Manager
Vacant, Facilities Maintenance Technician

#### **Operating Departments – 49.5 Positions**

#### Administration - Jane Whittington, City Clerk (3.5)

The administration budget is embedded in the Administration portion of the General Fund budget. The City Clerk serves as the city's Human Resources Director, supervises the functions of the Customer Service area, three part time employees assigned to the Post Office as well as a part time employee assigned to the passport function. During the 2017 budget year, one additional part-time clerk for the post office was hired under the condition that there would be no additional cost to the city. This new part-time clerk works one day a week that was previously alternated between the other two part-time clerks and also fills in when needed for vacations or sickness. This was a revenue neutral action but does increase the manning count.

#### Public Works - Troy Besseche, Assistant City Manager & Director of Public Works (16)

The Assistant City Manager also serves as the Director of Public Works. Public works consists of streets, sidewalks, stormwater, and the city's out-sourced sanitation services. The Assistant City Manager also serves as the director of the city's gas utility, explained further under Enterprise Funds. The city's Facility Manager, and the vacant Facilities Maintenance Technician, report directly to the Assets and Facilities Administrator and are responsible for the day-to-day care and maintenance of City Hall and other city-owned buildings and structures. The Assets and Facilities Administrator reports to the Assistant City Manager and is involved in the documentation of systems, new asset management and project development.

#### Cemetery (0)

This is a new budget item in 2018 after the city council took action to assume ownership, management and maintenance of the historic Sugar Hill Church cemetery located on West Broad Street. Funding reserves will be transferred from the Sugar Hill Church foundation to a special restricted account in the city. Working with our Public Works and Recreation staff, the Sugar Hill Historic Preservation Society will play an active role in managing and maintaining this cemetery as well one additional small cemetery recently discovered.

#### Finance - Cindy Pugh, Director (3)

The Finance Department is responsible for accounts receivable, accounts payable, purchasing and payroll, as well as analyzing the general operations of the city's budget for trends, concerns and opportunities. The Finance Department will also assist with city investment policies, budget development and the preparation of the annual audit completed by an appointed outside auditor. The goal of the Finance Department is to be a good steward of public funds, provide timely payments to vendors, actively collect all revenues due to the city and provide timely and understandable monthly financial reports to the City Manager, department heads, Mayor and Council and the general public.

#### **Marketing and Communications (2)**

The marketing and communications staff has been reassigned to the administration budget to more accurately reflect the city-wide duties associated with that function.

#### Planning and Development - Kaipo Awana, Director (7)

The Planning and Development Department is responsible for long and short term planning, GIS, zoning, stormwater management compliance, development permits, building inspections and code enforcement and assists the City Manager in any annexation requests. The goal of the department is to ensure that all developments, buildings and structures are built and maintained to code and that all development is in compliance with city ordinances and resolutions.

**New Positions:** Management has reassessed the work load, and instead of hiring a full-time Building Inspector to replace the vacancy that occurred last year, we have reassigned an existing employee to that position who has earned his credentials as a certified building inspector. We are also recommending one new part-time position dedicated to code enforcement.

#### Recreation - Andy McQuagge, Director (10)

The Recreation Department is responsible for the management of city parks, greenspace, golf course and the community center, as well as providing classes and training opportunities for seniors, teens, youth and families. The city's world-class recreation and event facilities include Gary Pirkle Park, the Retreat at Orrs Ferry, the Community Center, City Hall, The Bowl, Dawn P. Gober Community Plaza, Sugar Hill Splash Park and the new E Center. The Recreation Director also oversees the management, operation and maintenance of the Sugar Hill Golf Club and will also be charged with management of several new pocket parks and the Sugar Hill Greenway that will start construction in 2017.

**New Positions:** With the onboarding of the E Center, we recommend one new full time employee and four (4) part-time employees to assist with the staffing of the E Center at night and weekends. An existing employee has been promoted to the position of "Athletic Coordinator" to oversee new offerings at the E Center gymnasium.

#### Eagle Theatre (2)

With the completion of the E Center, the Eagle Theatre will become another addition to the city's list of world-class entertainment options. The theatre will be used for a multitude of activities including movies, the Sugar Hill Players Guild, traveling stage and concert events, community events, corporate events and other rentals.

**New Positions:** We are recommending the addition of two new staff members to manage the day-to-day operations of the theatre. One of these staff members will be a Program Manager focused on coordinating and interfacing with internal and external users of the theater and one will be a Technical Manager focused on the technical management of the facility.

#### **Bowl/Plaza Events (2)**

Two staff members that were previously in the Economic Development Department have been redeployed into management and execution of concert and other events for the Bowl and

Plaza(s). Actual organizational structure of this important function will be finalized in the next few weeks.

#### **Economic Development and Community Engagement – (Vacant) Director (2)**

This was a new department created in 2014 in recognition of the city's commitment to community events, concerts, special events, food trucks, farmers markets, 5K runs and other community engagements. After several years of operations and the onboarding of the new E Center, we have recommended the redeployment of the other staff assigned to this department and will work to recruit individuals capable of managing our downtown and economic development recruitment efforts as well as community engagement.

#### Information Technology - Ned Jasarevic, Director (2)

The Information Technology Department is responsible for developing and maintaining the city's information technology infrastructure, desktop units, Wi-Fi network and back office business functions, including on-line bill pay, accounting software, building security systems, and other proprietary applications. The Department is also responsible for the development and maintenance of the city's web site.

#### Public Safety – Outsourced to Plaza Security (0)

In 2009, the city made the decision to contract with a private security firm – Plaza Security – to provide patrol of residential, commercial and industrial areas of the city. Plaza Security officers rotate their shifts to provide a minimum of 80 hours of service per week. The company provides a weekly report to the City Manager and others in the city and also coordinates its efforts with the Gwinnett County Police Department. The goals of this out-sourced service is to provide a security presence and patrols to improve the quality of life for residents and to help serve as a deterrent to criminal activity in the city. This budget recommends an increase in the General Fund as well as the DDA/E Center budget to expand our contractual relationship with Plaza to assist with security at the E Center as well as the opening of the first leg of the new Sugar Hill Greenway.

#### Sanitation – Outsourced to Advanced Disposal (0)

The city entered into an agreement with Advanced Disposal Services several years ago to "franchise" the city's collection and disposal of residential, commercial and institutional waste as well as recycling services. The service level options and costs are negotiated by the city and city staff provide customer service oversight to ensure consistent and reliable service. The cost is paid directly by the customer.

#### **Enterprise Funds – 28.5 Positions**

The City operates three enterprise funds — a municipal gas system, an 18-hole municipal golf course and a stormwater utility - each supported from revenues generated from the operation of the enterprise. If fees do not generate sufficient revenues to cover the cost of the operation, the City Council can make the policy decision to use General Fund revenues or other sources of revenue to help provide the service. Historically, the only enterprise receiving transfers from the General Fund was the Golf Fund and these transfers were accomplished at the end of the

fiscal year. Starting in 2015, the council has budgeted for a general fund transfer to support the Golf Fund when adopting its budget rather than making a transfer at the end of the fiscal year to cover the revenue shortfall. The projected shortfall for FY2018 is higher than the previous three years, partially attributable to the purchase of new mowers and other needed building and course improvements. The other three enterprises are self-supporting. The transfer from the General Fund for the projected shortfall is shown in the Recreation budget while previously it had been reflected in the Administration budget.

#### Gas Fund / Department- (15.5)

Johnny Upchurch, Superintendent

The city is blessed to own and operate a state law designated territory for the sale and delivery of natural gas that is regulated by the Georgia Public Service Commission. The system provides gas service to approximately 10,500 residential and commercial customers, both within the corporate limits of the city and directly outside of the city. The city is a member of the Municipal Gas Authority of Georgia (MGAG), as well as the American Public Gas Association. The city purchases its bulk gas supply through a contract with MGAG. The city's twelve month rolling cost to the gas customer is the 2<sup>nd</sup> lowest in the state among all municipal gas systems as well as substantially lower than every unregulated gas marketer. The Gas Department works hard to ensure safe, reliable and uninterruptable service and makes every effort to be professional, respectful and provide world-class customer service. The Gas Department has and continues to upgrade its delivery system and with the widening of Highway 20, a number of line and redundancy improvements have been made to ensure cost-effective and reliable service to our city for years to come. The 2017 budget included funds to help with the first phase of the system's meter replacement and automation program. We will continue the upgrading process in 2018 by replacing approximately 2,000 meters.

#### Golf Course – (8)

Scott Murphy, Club House Manager
Jeff Hefner, Golf Course Superintendent

The Sugar Hill Golf Club opened in the spring of 1992 and since that time has proven to be one of the most beautiful and artfully laid out public 18-hole courses in north Georgia. The course sits atop one of the highest spots in Gwinnett County and its rolling hills provides some of the most spectacular golfing vistas anywhere. The clubhouse has a full-service bar, grill and banquet facility. A driving range and putting green are available for practice, lessons and preround warmup. The course has been rated by one golf publication as "18 of the finest holes in North Georgia." The golf course employs 18 part-time employees but these have never been shown in the budget document. We are adding them for the first time this fiscal year.

#### Stormwater Management – (5)

Troy Besseche, Assistant City Manager & Director

The city's Stormwater Management function operates as an enterprise fund, having been established under the legal framework of a stormwater utility and fee structure. The department operates out of a number of departments, sharing some of the traditional utility functions associated with billing, customer service, and administration with other departments. Several of the staff members are dedicated, stormwater-only full-time employees that work out of the shop, repairing and maintaining the infrastructure, providing surface water sampling, and supporting the compliance efforts of the program. The Municipal Separate Storm Sewer System (MS4) consists of 40.38 miles of pipe, 1,479 catch basins, and seven city-maintained detention ponds.

New Position: This budget includes funding for one new entry level stormwater employee.

#### Judicial Branch – (0)

Margaret Washburn, Municipal Court Judge – direct appointment of Mayor and Council The Municipal Court is the judicial/administrative body of the city charged with resolving disputes arising from the enforcement of the various laws, codes and ordinances of the city. Items such as code enforcement, property maintenance and nuisance violations are heard by the court. City Attorney Frank Hartley serves as the City Solicitor and represents the city before the court. The Municipal Court is served by Naomi Brown, a certified Municipal Court Clerk charged with preparing the court docket, collecting fees and fines and complying with state law and reporting requirements.

## **General Fiscal Policies and Management**

The city continues to maintain reasonable and effective financial management practices. The city responsibly allocates financial resources and carefully monitors expenses to put the city in the best possible position for development opportunities. Our finance staff is all well trained. Our finance director has received Level II Certification from the Georgia Government Finance Officers Association (GGFOA). The city's two finance specialists will also be continuing their quest for certification during 2017.

The city council also received and accepted the "Unqualified 2016 Audit" in mid-summer and the Georgia Department of Audits approved the submission last summer as well. "Unqualified" is an accounting term that states the auditor is giving his highest opinion of the financial status of the city without any qualifying notes, comments or concerns. All state-law required financial and operational reports have now been filed with requisite state agencies and bond reporting entities. The first three capitalized interest debt service payments on the E Center have also been paid. The fourth and last one will be paid this month.

Operationally, staff has been trained, equipped and empowered to manage department budgets and to take actions to properly guarding the public trust. Regular budget reports are

being circulated to staff for review, proper documentation is being secured with requisitions, purchasing is being supervised centrally, and bills are being paid on time. Strict adherence to standard operating procedures is the expected level of compliance.

The City Manager is implementing the historical financial reserve, debt, capital improvement, and investment policies currently in place. The city maintains operating budget unrestricted reserves, above the policy-established minimum, to account for undefined projects and for unforeseen emergencies. This cash reserve position puts the city in a strong and resilient position with the flexibility and nimbleness to respond to changes in the economy and to seize opportunities to improve the community. We expect increases in fund balance from 2017 to 2018 as a result of planned real estate transactions.

A five-year capital improvement program (CIP) has been developed, totaling nearly \$50 million of investment over the five-year period. The 2018 CIP budget is approximately \$7.2 million, with the majority of that assigned to the start of the Sugar Hill Greenway and sidewalk improvements. The costs associated with the construction of the E Center have been moved to the Downtown Development Authority (DDA) budget.

The CIP is expected to be fully funded within that five-year period with cash on hand, including SPLOST and grants, helping maintain a "pay-as-you-go" practice within the proposed program. Any large new capital improvement would require council action to finance it through any type of debt instrument.

For the third year in a row, the current year capital budget and the remaining four-years of the CIP is presented as a separate fund in the budget document. The CIP focuses on the Sugar Hill Greenway, road, street and bridge projects, sidewalk improvements, recreation and continued investments in the Bowl. Each of these investments is designed to support the city's continued growth while maintaining a high level quality of life for its citizens.

We are also extremely proud of the city's staff and volunteers that helped achieve our 2017 goals and played an important role in the development and refinement of this budget proposal.

These are exciting times in Sugar Hill. The widening of Highway 20 is completed, helping usher in the Sugar Hill of tomorrow that is developing before our very eyes. The transformation of our downtown landscape over the next 24-36 months is going to be remarkable.



## City of Sugar Hill Budget Summary ~ Fiscal Year: 2018

GENERAL FUND - 100	2017	2017	2018
Department	Approved	Actual to date 10/29	Proposed
MAYOR & COUNCIL	66,650	49,558	89,293
ELECTIONS	23,240	4,047	0
ADMINISTRATION	6,911,547	2,738,830	4,829,483
INFORMATION TECHNOLOGY	230,200	136,325	349,266
BUICE CENTER	34,415	20,666	18,340
PUBLIC SAFETY	140,000	102,017	175,000
STREET	1,733,128	1,093,824	1,780,550
LANDFILL	65,000	16,438	65,000
CEMETERY	0	0	12,500
RECREATION	886,325	592,725	1,440,593
CULTURAL RESOURCES/COMMUNITY ENGAGEMENT	54,500	24,395	103,000
EAGLE THEATRE	0	0	325,000
BOWL/PLAZA EVENTS	0	0	1,176,576
PLANNING & DEVELOPMENT	833,215	522,898	878,697
ECONOMIC DEVELOPMENT	1,179,850	982,172	226,866
	\$12,158,070	\$6,283,895	\$11,470,164

	2017	2017	2018
OTHER FUNDS	Approved	Actual to date 10/29	Proposed
FUND 320 - CAPITAL IMPROVEMENTS	7,275,692	6,009,559	7,196,717
FUND 506 - STORMWATER	600,000	276,782	924,680
FUND 515 - GAS	7,894,200	4,761,115	7,080,000
FUND 555 - GOLF	1,121,950	807,277	1,159,370
FUND 556 - CAR WASH	0	5,705	0
FUND 557 - E CENTER MIXED-USE	0	0	257,900
FUND 745 - MUNICIPAL COURT	11,000	2,594	10,300
FUND 800 - DDA OPERATIONS	154,500	74,533	106,800
FUND 800 - DDA - E CENTER CONSTRUCTION	29,200,000	12,790,886	30,000,000
FUND 800 - E CENTER DEBT SVC-SERIES A, B & C	931,725	466,763	2,431,725
	\$47,189,067	\$25,195,214	\$49,167,492

**EXPENDITURE BUDGET TOTAL:** \$59,347,137 \$31,479,109 \$60,637,656



	FUND 100, ADMINISTRATION	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-0000-31-1100	REAL PROP-CUR YEAR	2,271,408	2,371,786	2,500,000
100-0000-31-1200	REAL PROP-PRIOR YR	40,000	53,788	40,000
100-0000-31-1201	PERSONAL PROPERTY-PRIOR YR	5,000	5,035	5,000
100-0000-31-1202	UTILITY-PRIOR YEAR	3,000	8,410	3,000
100-0000-31-1203	UTILITY-CURRENT YEAR	10,000	0	15,000
100-0000-31-1300	PERS PROP-CUR YEAR	75,000	67,821	100,000
100-0000-31-1310	PERS PROP-MOTOR VEH-CUR	55,000	35,298	35,000
100-0000-31-1315	TITLE AD VALOREM TAX (TAVT)	375,000	278,579	315,000
100-0000-31-1316	ALT AD VALOREM TAX (AAVT)	2,000	3,919	2,000
100-0000-31-1320	PERS PROP-MOBILE HM-CUR	3,500	3,486	3,500
100-0000-31-1340	INTANGIBLES (REG AND RECORDING	45,000	47,907	50,000
100-0000-31-1390	HEAVY DUTY EQUIP TAX-PRIOR YR	100	92	100
100-0000-31-1391	HEAVY DUTY EQUIP TAX-CURR YR	100	132	100
100-0000-31-1600	REAL ESTATE TRANSFER	15,000	19,328	15,000
100-0000-31-1710	FRANCHISE TAX-SAWNEE	110,000	124,025	120,000
100-0000-31-1711	FRANCHISE TAX-GA POWER	530,000	534,368	530,000
100-0000-31-1750	FRANCHISE TAX-TELV CABLE	120,000	95,674	120,000
100-0000-31-1760	FRANCHISE TAX-TELEPHONE	12,000	5,647	50,000
100-0000-31-1790	FRANCHISE TAX-GARBAGE	65,000	67,174	70,000
100-0000-31-1791	FRANCHISE TAX - VIDEO SERVICE	50,000	39,677	50,000
100-0000-31-4200	ALCOHOLIC BEVERAGE EXCISE	160,000	158,028	166,500
100-0000-31-4500	ENERGY EXCISE TAX	6,000	7,529	6,000
100-0000-31-6100	BUSINESS & OCCUPATION	350,000	406,385	365,000
100-0000-31-6200	INSURANCE PREMIUM TAX	1,050,000	0	1,100,000
100-0000-31-9100	PEN & INT-GENERAL PROP	6,000	5,245	6,000
100-0000-32-1110	ALCOHOLIC BEV-BEER	10,000	3,750	12,000
100-0000-32-1111	ALCOHOLIC BEV-SPECIAL EVENTS	100	0	0
100-0000-32-1120	ALCOHOLIC BEV-WINE	9,000	3,500	12,000
100-0000-32-1130	ALCOHOLIC BEV-LIQUOR	12,000	2,500	17,000
100-0000-32-2100	RESIDENTIAL BLDG STRUCTURES	260,000	450,571	260,000
100-0000-32-2110	COMMERCIAL BLDG STRUCTURES	25,000	63,379	150,000
100-0000-32-2150	MOBILE HOMES INSPECTION	500	325	100
100-0000-32-2160	GRADING INSPECT	250	0	100
100-0000-32-2170	DEVELOPMENT PERMITS	10,000	9,395	7,500
100-0000-32-2171	RETAINING WALL PERMITS	10,000	7,195	7,500
100-0000-32-2210	ZONING & LAND USE	10,000	2,530	3,000
100-0000-32-2230	SIGN	4,000	3,305	4,000
100-0000-32-2900	VARIANCE	3,000	4,500	3,500
100-0000-32-2901	OTHER P&ZPERMITS/FEES	2,000	1,970	1,500
100-0000-32-2910	MISCELLANEOUS	3,000	22,206	2,500

	FUND 100, ADMINISTRATION	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-0000-32-3900	TRADE LICENSE	2,000	2,510	2,000
100-0000-33-1110	GRANTS - GOVERNMENTAL	0	5,662	5,000
100-0000-33-8001	BUFORD HOUSING AUTHORITY	690	691	690
100-0000-34-1300	PLANNING & DEV REVIEW FEES	40,000	162,496	60,000
100-0000-34-1400	PLANNING PRINTING & DUPLICAT S	400	422	350
100-0000-34-1910	OTHER ELECTION QUALIFY FEE	0	486	0
100-0000-34-1930	OTHER-PRINTING, COPIES	600	360	600
100-0000-34-1950	OTHER-POSTAL SERVICES	180,000	154,541	190,000
100-0000-34-1955	OTHER - PASSPORTS	30,000	54,575	45,000
100-0000-34-1956	OTHER - PASSPORT PHOTOS	10,000	15,270	12,500
100-0000-34-3901	STREET IMPROVEMENT SERVICES	50,000	10,740	5,000
100-0000-34-7500	FIELD USAGE FEES	90,000	77,235	85,000
100-0000-34-7501	RECREATION PROGRAM FEES	20,000	14,010	15,000
100-0000-34-7900	BOWL/PLAZA EVENT REVENUE	256,000	397,698	475,000
100-0000-34-7901	PAVILLIONS RENTAL REVENUE	4,000	3,250	3,000
100-0000-34-7902	GAZEBO RENTAL REVENUE	150	0	0
100-0000-34-7903	BOWL RENTAL REVENUE	5,000	3,050	0
100-0000-34-7905	CITY HALL RENTALS	1,500	1,583	1,500
100-0000-34-7906	ARTS COMMISSION REVNUE	0	1,947	100
100-0000-34-7907	BUICE CENTER LEASE REVENUE	0	3,200	0
100-0000-34-7908	COMMUNITY GARDEN REVENUE	1,200	1,800	1,250
100-0000-34-7910	COMMUNITY CENTER RENTAL	15,000	17,351	15,000
100-0000-34-7911	SPECIAL EVENTS:MKTG ITEMS SALE	0	1,030	100
100-0000-34-9300	BAD CHECK FEES	50	0	100
100-0000-36-1000	INTEREST REVENUES	12,000	15,116	13,000
100-0000-38-9001	DEPT OF REVENUE REBATE	0	43	0
100-0000-38-1003	DUMPSTER RENTAL	2,000	5,585	2,500
100-0000-39-1100	ADMIN CHGS REVENUE FROM DDA	36,000	3,000	0
100-0000-39-1200	ADMINISTRATIVE CHARGES	100	0,000	100
100-0000-39-1201	STREET CHARGES	0	0	0
100-0000-39-1203	TRANSFER FROM UNRESTR RESERVES	1,075,000	0	0
100-0000-39-1204	TRANSFER FROM GAS FUND	1,600,000	1,200,000	1,600,000
100-0000-39-1208	TRANSFER FROM TRANSP SPLOST	0	285,545	0
100-0000-39-1210	TRANSFER FROM CAR WASH	0	0	0
100-0000-39-1212	TRANSFER FROM CULTURAL SPLOST	0	401,500	0
100-0000-39-2100	SALE OF GEN FIXED ASSETS-ADMIN	500	24,021	1,000
100-0000-39-2103	SALES OF ASSETS - PROPERTY	3.007.922	0	2,498,474
ADMINISTRATION TOTALS	ONLES STREETS THE ENT	12,158,070	7,779,176	11,180,164
7.13.11.11.11.11.11.12.11.12.1		12,130,070	7,77,170	11,100,104
	FUND 100, CEMETERY	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-4950-34-9100	CEMETERY FEES	0	Actual to Date 10/27	0
100-4950-37-1000	CEMETERY FUNDS FROM SH CHURCH	0	0	90,000
CEMETERY TOTAL	CEWETERT FUNDS FROM SHICHURCH	0	0	90,000
	FUND 100 FACILETUEATRE	2017	2017	
01.0.1	FUND 100, EAGLE THEATRE	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-6111-31-1000	THEATRE REVENUE	0	0	0
100-6111-34-7300	THEATRE ADMISSION	0	0	200,000
EAGLE THEATRE TOTAL		0	0	200,000

12,158,070

7,779,176

11,470,164

FUND TOTAL

	FUND 320, CAPITAL IMPROVEMENTS	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
320-0000-33-4110	STATE GRANT			23,631
320-0000-33-4111	STATE GRANT - LMIG			197,406
320-0000-33-7103	SPLOST 2014			0
320-0000-33-7104	SPLOST 2017			3,000,000
320-0000-33-7110	GW CO JOINT TRANSP SPLOST 81%			3,024,680
320-0000-36-1001	INTEREST-SPLOST 17			1,000
320-0000-39-1100	TRANSFER IN FROM GEN FUND			650,000
320-0000-39-1202	TRANSFER IN FROM STORMWATER			300,000
FUND TOTAL		7,275,692	6,009,559	7,196,717

<sup>\*</sup>See attached CIP 5 year budget proposal

	FUND 506, STORMWATER	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
506-0000-31-9100	PENALTY/INTEREST	5,000	3,738	5,000
506-0000-34-4260	STORMWATER REVENUE-PRIOR	5,000	27,279	7,680
506-0000-34-4261	STORMWATER - CURRENT	589,000	452,960	611,000
506-0000-34-4262	STREAM BUFFER MITIGATION BANK	0	456	0
506-0000-39-1203	TRANSFER IN FROM RESERVES	0	456	300,000
506-0000-39-1208	STORMWATER CHARGES	1,000	0	1,000
FUND TOTAL		600,000	484,889	924,680

	FUND 515, GAS	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
515-0000-34-4410	GAS CHARGES	7,400,000	5,203,865	6,550,000
515-0000-34-4411	GAS REBATES/REFUNDS	240,000	240,521	280,000
515-0000-34-4412	OTHER INCOME	0	300	0
515-0000-34-4413	TAP FEES	60,000	89,085	60,000
515-0000-34-4414	METER FEES	60,000	73,880	60,000
515-0000-34-4415	GAS LINE EXTENSION/RELOCATE	5,000	475	5,000
515-0000-34-4416	CUT GAS LINE REPAIR	2,000	1,059	1,000
515-0000-34-4417	METER TAMPERING	0	0	0
515-0000-34-4418	RECONNECT FEES	0	0	0
515-0000-34-4419	AFTER HR CONNECTION FEE	200	-35	0
515-0000-34-4420	LATE PENALTIES	100,000	93,202	100,000
515-0000-34-4421	CONNECTION FEES	20,000	19,500	20,000
515-0000-34-4425	TANKLESS WATER HTR REBATE PROG	0	-9,000	0
515-0000-34-9300	BAD CHECK FEES	1,000	525	1,000
515-0000-38-9001	DEPT OF REVENUE REBATE	2,000	2,142	2,000
515-0000-38-9002	MISCELLANEOUS	4,000	887	1,000
FUND TOTAL		7,894,200	5,716,406	7,080,000

	FUND 555, GOLF	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
555-0000-34-5210	NON-RESIDENT GREEN FEES	176,000	129,404	175,000
555-0000-34-5211	JR/SR GREEN FEES	45,000	37,770	47,000
555-0000-34-5212	RESIDENT GREEN FEES	45,000	31,501	43,000
555-0000-34-5213	CART FEES	286,000	220,327	282,000
555-0000-34-5214	DRIVING RANGE	33,000	32,121	37,000
555-0000-34-5215	MERCHANDISE	30,000	30,158	35,000
555-0000-34-5216	CONCESSIONS	55,000	49,560	55,000

	FUND 555, GOLF	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
555-0000-34-5217	RESIDENT CARDS	2,000	1,633	2,000
555-0000-34-5218	HANDICAP FEES	3,000	2,895	3,000
555-0000-34-5219	BANQUET ROOM	2,000	500	2,500
555-0000-34-5220	TOURNAMENT PRO SHOP CREDIT	4,000	2,433	4,000
555-0000-34-5221	BEER AND WINE	45,000	42,651	47,000
555-0000-34-5222	LIQUOR	14,000	10,474	14,000
555-0000-34-5223	TOBACCO PRODUCTS	200	222	200
555-0000-34-5224	LOTTERY TICKET SALES	0	1,883	48,000
555-0000-34-5225	LOTTERY PROMO TICKET SALES	0	-28	0
555-0000-38-1001	CELL TOWERS	35,000	30,079	35,000
555-0000-38-1002	TOURNAMENTS	20,000	10,460	20,000
555-0000-38-9001	DEPT OF REVENUE REBATE	1,000	1,118	1,000
555-0000-38-9002	MISCELLANEOUS	350	1,768	350
555-0000-39-1205	TRANSFER IN FROM GENERAL FUND	325,400	500	308,320
FUND TOTAL		1,121,950	637,429	1,159,370

	FUND 557, E CENTER MIXED-USE	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-6190-31-0000	LEASE REVENUE	0	0	257,900
E CENTER MULTI USE TOTA		0	0	257,900
	FUND 745, MUNICIPAL COURT	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
745-0000-35-1170	FINES & FORFEITURES	11,000	6,700	10,300
FUND TOTAL		11,000	6,700	10,300

	FUND 800, DOWNTOWN DEVELOPMENT(DDA	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
800-0000-37-1000	ARTS/MURAL DONATIONS	0	8,194	0
800-0000-38-1000	SUITE SPOT RENT	44,500	47,883	44,000
800-0000-38-1003	BUICE CENTER RENT	0	5,100	0
800-0000-38-1010	LATE PENALTIES	0	40	0
800-0000-39-1205	TRANSFER IN FROM GENERAL FUND	0	26,402	62,800
800-0000-39-1206	TRANSFER IN FROM DDA RESERVES	110,000	0	0
DDA OPERATIONS TOTAL		154,500	87,619	106,800
800-7555-36-1000	E CENTER PROJECT INTEREST	0	106,042	30,000
800-7555-36-1001	SERIES 2016A INTEREST	0	430	0
800-7555-36-1002	SERIES 2016B INTEREST	0	31	0
800-7555-36-1003	DEBT SERVICE INTEREST	0	3,034	4,000
800-7555-36-1004	SERIES 2016C INTEREST	0	0	100
800-7555-39-1000	TRANSFER FROM CIP FUND	3,750,000	3,750,000	0
800-7555-39-1205	TRANSFER IN FROM GEN FUND	105,000	340,229	1,009,000
800-7555-39-3100	SERIES 2016A BOND PROCEEDS	25,345,000	0	16,956,900
800-7555-39-3101	SERIES 2016B BOND PROCEEDS	0	0	2,431,725
800-7555-39-3102	SERIES 2016A:CAP INT BNC PROCD	868,550	0	0
800-7555-39-3103	SERIES 2016B-CAP INT BND PROCD	63,175	0	0
800-7555-39-3104	SERIES 2016C BOND PROCEEDS	0	0	12,000,000
DDA CONSTRUCTION TOTAL	AL	30,131,725	4,199,766	32,431,725
FUND TOTAL		30,286,225	4,287,385	32,538,525

BUDGET TOTAL \$ 59,347,137 \$ 24,921,544 \$ 60,637,656



	FUND 100, MAYOR & COUNCIL	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-1100-51-1100	REGULAR EMPLOYEES	24,300	19,850	24,300
100-1100-51-2200	SOCIAL SEC (FICA) CNTRIB	1,500	1,057	1,500
100-1100-51-2300	MEDICARE	350	288	350
100-1100-51-2402	RETIREMENT CONTRIBUTION	0	0	7,268
100-1100-52-3300	ADVERTISING/MARKETING	6,500	3,917	6,500
100-1100-52-3500	TRAVEL	0	-20	27,550
100-1100-52-3600	DUES & FEES	7,500	643	6,000
100-1100-52-3700	EDUCATION & TRAINING	24,000	23,407	13,325
100-1100-53-1104	SUPPLIES	2,500	416	2,500
Department Totals		66,650	49,558	89,293

	FUND 100, ELECTION	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-1400-51-1100	REGULAR EMPLOYEES	5,000		0
100-1400-51-2200	SOCIAL SEC (FICA) CNTRIB	340		0
100-1400-51-2300	MEDICARE	100		0
100-1400-52-3300	ADVERTISING/MARKETING	500	100	0
100-1400-52-3700	EDUCATION & TRAINING	500		0
100-1400-52-3850	CONTRACT LABOR	1,800		0
100-1400-53-1104	SUPPLIES	15,000	3,947	0
Department Totals		23,240	4,047	0

	FUND 100, ADMINISTRATION	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-1500-51-1100	REGULAR EMPLOYEES	849,300	668,417	977,600
100-1500-51-1110	INDIRECT SALARIES/FRINGE	-36,075	0	-50,000
100-1500-51-1300	OVERTIME	1,000	800	1,000
100-1500-51-2100	GROUP INSURANCE	183,700	129,663	234,000
100-1500-51-2200	SOCIAL SEC (FICA) CNTRIB	53,000	39,117	60,100
100-1500-51-2300	MEDICARE	12,400	9,541	14,100
100-1500-51-2400	RETIREMENT -(3%)	44,500	48,319	50,000
100-1500-51-2401	RETIREMENT-DEFERRED COMP	21,500	20,684	0
100-1500-51-2402	RETIREMENT CONTRIBUTION	0	0	244,463
100-1500-51-2600	UNEMPLOYMENT	2,000	1,396	1,500
100-1500-51-2700	WORKER'S COMPENSATION	5,500	8,557	15,200
100-1500-51-2900	OTHER EMPLOYEE BENEFITS	1,800	2,002	3,000
100-1500-51-2901	VEHICLE ALLOWANCE	9,000	8,700	16,200
100-1500-52-1100	CONSULTANTS-GW CO BILLING SVC	2,000	1,970	2,000
100-1500-52-1201	AUDIT	30,000	33,290	35,000
100-1500-52-1202	LEGAL FEES	100,000	72,371	100,000
100-1500-52-1301	DRUG TESTING/BACKGROUND CHECK	400	100	400
100-1500-52-1302	CONSULTANTS	50,000	30,910	75,000
100-1500-52-2130	JANITORIAL CLEANING SERVICES	7,500	8,341	7,500
	FUND 100, ADMINISTRATION	2017	2017	2018

GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-1500-52-2140	GROUNDS MAINTENANCE	10,000	7,570	10,000
100-1500-52-2200	REPAIRS & MAINTENANCE	5,000	13,593	10,000
100-1500-52-2201	REPAIRS & MAINTENANCE - VEHICL	0	2,736	4,000
100-1500-52-2202	REPAIR & MAINT-EQUIPMENT	0	1,409	2,000
100-1500-52-2205	R&M - BUILDINGS/CITY SIGNS	0	9,460	10,000
100-1500-52-3101	PROPERTY & LIABILITY	40,000	46,830	50,000
100-1500-52-3201	ANSWERING SERVICE	3,500	2,691	8,000
100-1500-52-3203	TELEPHONE/INTERNET/WI-FI/TV	12,000	6,567	8,000
100-1500-52-3300	ADVERTISING	5,000	1,498	25,000
100-1500-52-3400	PRINTING & BINDING	15,000	4,863	8,000
100-1500-52-3500	TRAVEL	35,000	7,960	44,200
100-1500-52-3600	DUES & FEES	50,000	33,335	51,675
100-1500-52-3602	BANK CHARGES	10,000	2,649	5,000
100-1500-52-3700	EDUCATION & TRAINING	23,000	9,366	33,295
100-1500-52-3901	CITY PROJECTS-SERVICE EXP	1,000	0	1,000
100-1500-53-1100	GENERAL SUPPLIES & MAT	2,500	3,200	3,000
100-1500-53-1101	OFFICE SUPPLIES	8,000	4,459	8,000
100-1500-53-1103	POSTAGE	3,200	2,649	3,200
100-1500-53-1104	POSTAGE- PASSPORTS	2,500	2,789	3,250
100-1500-53-1105	JANITORAL	5,000	2,886	8,000
100-1500-53-1106	POST OFFICE/PASSPORT SUPPLIES	3,000	1,292	3,000
100-1500-53-1111	CONTRACT POSTAL UNIT SUPPLIES	175,000	158,925	185,000
100-1500-53-1112	GROUND MAINT-PLANTS/SUPPLIES	20,000	0	20,000
100-1500-53-1115	REPAIR & MAINT - PARTS/SUPPLIES	30,000	10,946	20,000
100-1500-53-1140	WELLNESS PROGRAM	0	0	3,000
100-1500-53-1210	WATER/STORMWATER	7,000	4,957	5,000
100-1500-53-1230	ELECTRICITY	22,000	11,397	20,000
100-1500-53-1270	GASOLINE/DIESEL	3,000	1,350	3,000
100-1500-53-1301	COFFEE/VENDING	3,000	1,462	3,000
100-1500-53-1302	STAFF DEVELOPMENT/AWARDS	10,000	4,838	15,000
100-1500-53-1303	CITY PROJECTS-MKTG/SUPPLIES	15,000	656	10,000
100-1500-53-1304	E CENTER ADMIN EXP	0	3,106	0
100-1500-53-1701	UNIFORMS	0	74	1,000
100-1500-53-2400	COMPUTERS, PERIPHERALS	2,000	1,500	2,000
100-1500-54-1100	LAND ACQUISITION	575,000	844,952	500,000
100-1500-54-1300	BUILDING UPGRADES	25,000	4,728	25,000
100-1500-54-2500	FURNITURE, FIXTURES, EQUIPMENT	20,000	18,177	10,000
100-1500-57-9000	CONTINGENCIES	200,000	35,382	200,000
100-1500-61-1002	TRANSFER TO GOLF FUND	325,400	500	0
100-1500-61-2001	TRANSFER TO DDA	0	26,402	62,800
100-1500-61-2002	TRANSFER TO DDA PREPAID LEASE	825,000	340,229	1,009,000
100-1500-61-2003	TRANSFER OUT TO CIP	3,082,922	17,270	650,000
DEPARTMENT TOTALS		6,911,547	2,738,831	4,829,483

	FUND 100, INFORMATION TECHNOLOGY	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-1535-51-1100	REGULAR EMPLOYEES	98,200	74,441	100,900
100-1535-51-1300	OVERTIME	500	0	100
100-1535-51-2100	GROUP INSURANCE	23,300	16,037	23,600
100-1535-51-2200	SOCIAL SEC (FICA) CNTRIB	6,100	4,547	6,260
100-1535-51-2300	MEDICARE	1,450	1,063	1,470
100-1535-51-2400	RETIREMENT-(3%)	3,000	2,233	0
100-1535-51-2401	RETIREMENT -DEFERRED COMP	2,450	1,050	0
100-1535-51-2402	RETIREMENT CONTRIBUTION	0	0	27,566
100-1535-51-2600	UNEMPLOYMENT	250	235	170
100-1535-51-2700	WORKER'S COMPENSATION	400	333	400
100-1535-51-2900	OTHER EMPLOYEE BENEFITS	600	485	600
100-1535-52-1301	DRUG TESTING/BACKGROUND CHECKS	50	0	50
	FUND 100, INFORMATION TECHNOLOGY	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed

100-1535-52-1302	CONSULTANTS	20,000	0	20,000
100-1535-52-2130	JANITORIAL CLEANING SERVICES	1,200	845	1,200
100-1535-52-2205	REPAIR & MAINT-BUILDINGS	1,500	521	1,500
100-1535-52-3101	PROPERTY & LIABILITY	4,500	2,532	3,000
100-1535-52-3203	TELEPHONE/INTERNET/WI-FI/TV	2,500	1,760	2,500
100-1535-52-3300	ADVERTISING	50	0	50
100-1535-52-3500	TRAVEL	1,000	148	1,000
100-1535-52-3600	DUES & FEES	300	0	300
100-1535-52-3700	EDUCATION & TRAINING	2,000	0	2,000
100-1535-53-1101	OFFICE SUPPLIES	1,500	354	1,500
100-1535-53-1103	POSTAGE	50	10	50
100-1535-53-1105	JANITORIAL	500	0	250
100-1535-53-1210	WATER/STORMWATER	300	106	300
100-1535-53-1230	ELECTRICITY	3,000	2,363	3,000
100-1535-53-1301	COFFEE/VENDING	500	0	500
100-1535-53-2400	COMPUTER HARDWARE/PERIPHERAL	15,000	14,655	25,000
100-1535-53-2401	SOFTWARE LICENSES	10,000	6,386	15,000
100-1535-54-2400	COMPUTER HARDWARE - CAPITAL	10,000	6,220	25,000
100-1535-54-2401	SOFTWARE - CAPITAL	20,000	0	86,000
DEPARTMENT TOTALS		230,200	136,324	349,266

	FUND 100, BUICE CENTER*	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-1565-52-2110	DISPOSAL SERVICES	540	270	670
100-1565-52-2130	JANITORIAL CLEANING SERVICES	2,000	0	0
100-1565-52-2205	REPAIR & MAINT-BUILDINGS	5,000	0	1,350
100-1565-52-3101	PROPERTY & LIABILITY	3,375	0	2,640
100-1565-52-3203	TELEPHONE/INTERNET/WI-FI/TV	500	244	330
100-1565-53-1100	GENERAL SUPPLIES & MATERIALS	3,000	0	1,350
100-1565-53-1210	WATER/STORMWATER	4,000	678	2,650
100-1565-53-1230	ELECTRICITY	16,000	19,475	9,350
DEPARTMENT TOTALS	* 4 month budget	34,415	20,667	18,340

	FUND 100, PUBLIC SAFETY	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-3200-52-3850	SECURITY CONTRACT	140,000	102,017	175,000
DEPARTMENT TOTALS		140,000	102,017	175,000

	FUND 100, STREET DEPT	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-4200-51-1100	REGULAR EMPLOYEES	729,200	417,146	587,700
100-4200-51-1110	INDIRECT SALARIES/FRINGE	-36,075	0	-37,000
100-4200-51-1300	OVERTIME	1,000	3,299	1,000
100-4200-51-2100	GROUP INSURANCE	343,000	160,708	239,800
100-4200-51-2200	SOCIAL SEC (FICA) CNTRIB	45,200	25,798	36,450
100-4200-51-2300	MEDICARE	10,600	6,034	8,550
100-4200-51-2400	RETIREMENT-(3%)	21,900	12,538	0
100-4200-51-2401	RETIREMENT -DEFERRED COMP	18,200	5,723	0
100-4200-51-2402	RETIREMENT CONTRIBUTION	0	0	175,000
100-4200-51-2600	UNEMPLOYMENT	2,500	1,294	1,400
100-4200-51-2700	WORKER'S COMPENSATION	40,000	60,832	60,000
100-4200-52-1301	DRUG TESTING/BACKGROUND	500	75	500
100-4200-52-2201	REPAIRS & MAINT-VEHICLE	20,000	5,149	10,000
100-4200-52-2202	REPAIRS & MAINT-EQUIPMENT	18,000	3,679	10,000
100-4200-52-2203	DRIVEWAY CONNECTIONS/SIDEWALKS	10,000	1,224	10,000
100-4200-52-2205	R & M - BUILDINGS	2,000	471	2,000
	FUND 100, STREET DEPT	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-4200-52-2206	STREET IMPROVEMENTS/PAVING	5,000	3,957	5,000

100-4200-52-2320	RENTAL OF EQUIP & VEHCLE	3,000	2,185	2,500
100-4200-52-3101	PROP & LIABILITY	25,000	19,643	25,000
100-4200-52-3203	TELEPHONE/INTERNET/WI-FI/TV	3,500	2,157	3,500
100-4200-52-3500	TRAVEL	2,000	0	2,000
100-4200-52-3600	DUES AND FEES	1,000	380	1,000
100-4200-52-3700	EDUCATION & TRAINING	3,000	0	3,000
100-4200-52-3850	CONTRACT LABOR	60,000	43,730	60,000
100-4200-52-3901	TIPPING FEES	20,000	22,854	25,000
100-4200-53-1100	GENERAL SUPPLIES & MAT	8,503	2,912	8,500
100-4200-53-1101	OFFICE SUPPLIES	500	718	750
100-4200-53-1105	JANITORIAL/CLEANING SUPPLIES	700	544	700
100-4200-53-1115	REPAIR & MAINT - PARTS/SUPPLIES	10,000	18,744	25,000
100-4200-53-1210	WATER/STORMWATER	1,000	707	1,000
100-4200-53-1230	ELECTRICITY	4,000	3,257	4,000
100-4200-53-1270	GASOLINE/DIESEL	50,000	38,031	45,000
100-4200-53-1280	STREET LIGHTS	210,000	152,714	220,000
100-4200-53-1290	SIRENS	2,200	2,792	2,500
100-4200-53-1301	COFFEE/VENDING SERVICE	1,200	732	1,200
100-4200-53-1600	SMALL EQUIPMENT	8,000	1,917	8,000
100-4200-53-1601	SMALL TOOLS	3,000	1,637	3,000
100-4200-53-1701	UNIFORMS	2,500	289	2,500
100-4200-53-1702	GRAVEL,CEMENT,ROCK	20,000	13	10,000
100-4200-53-1703	CHEMICALS	1,000	0	1,000
100-4200-53-1704	STREET SIGNS & POSTS	12,000	11,470	15,000
100-4200-54-1300	BUILDINGS	40,000	33,602	40,000
100-4200-54-2200	VEHICLES	0	24,868	150,000
100-4200-54-2501	EQUIPMENT PURCHASES	10,000	0	10,000
DEPARTMENT TOTALS		1,733,128	1,093,823	1,780,550

	FUND 100, LANDFILL	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-4560-52-1204	MONITORING SERVICES	50,000	11,556	50,000
100-4560-52-2205	MAINTENANCE	15,000	4,882	15,000
DEPARTMENT TOTALS		65,000	16,438	65,000

	FUND 100, CEMETERY	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-4950-51-1100	REGULAR EMPLOYEES	0	0	
100-4950-51-2200	SOCIAL SEC (FICA) CNTRIB	0	0	
100-4950-51-2300	MEDICARE	0	0	
100-4950-52-2140	GROUNDS MAINTENANCE	0	0	7,650
100-4950-52-2200	REPAIR & MAINTENANCE	0	0	500
100-4950-52-3300	ADVERTISING/MARKETING	0	0	
100-4950-52-3500	TRAVEL	0	0	100
100-4950-52-3600	DUES & FEES	0	0	100
100-4950-52-3700	EDUCATION & TRAINING	0	0	1,000
100-4950-52-3850	CONTRACT LABOR	0	0	2,550
100-4950-53-1104	SUPPLIES	0	0	100
100-4950-53-1115	REPAIR & MAINT - SUPPLIES	0	0	500
Department Totals		0	0	12,500

	FUND 100, RECREATION	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-6100-51-1100	REGULAR EMPLOYEES	271,000	206,622	342,000
100-6100-51-1300	OVERTIME	2,000	0	1,000
100-6100-51-2100	GROUP INSURANCE	136,400	93,705	160,000
100-6100-51-2200	SOCIAL SEC (FICA) CNTRIB	16,800	12,301	21,300
100-6100-51-2300	MEDICARE	4,000	2,877	5,000
100-6100-51-2400	RETIREMENT- (3%)	8,200	5,978	0
100-6100-51-2401	RETIREMENT-DEF COMP	6,700	4,238	0
100-6100-51-2402	RETIREMENT CONTRIBUTION	0	0	89,453
100-6100-51-2600	UNEMPLOYMENT	825	660	920
100-6100-51-2700	WORKER'S COMPENSATION	6,200	6,448	6,200
100-6100-51-2900	OTHER EMPLOYEE BENEFITS	4,200	3,000	4,800
100-6100-52-1301	DRUG TESTING/BACKGROUND CHECKS	500	300	500
100-6100-52-1302	CONSULTANTS	50,000	5,560	80,000
100-6100-52-2130	JANITORIAL CLEANING SERVICES	3,500	2,682	20,000
100-6100-52-2201	REPAIR & MAINT-VEHICLES	2,000	1,557	2,500
100-6100-52-2202	R & M - EQUIPMENT	5,000	2,486	4,500
100-6100-52-2205	REPAIR & MAINT-BUILDINGS	10,000	4,158	10,000
100-6100-52-2208	REPAIR & MAINT-RECREATION	60,000	8,164	30,000
100-6100-52-2310	RENTAL OF FACILITIES	0	3,380	3,500
100-6100-52-3101	PROPERTY & LIABILITY	15,000	8,862	20,000
100-6100-52-3203	TELEPHONE/INTERNET/WI-FI/TV	3,500	3,699	5,000
100-6100-52-3300	ADVERTISING	2,500	0	15,000
100-6100-52-3400	PRINTING & BINDING	20,000	16,234	25,000
100-6100-52-3500	TRAVEL	5,000	148	5,000
100-6100-52-3600	DUES & FEES	2,500	1,180	1,600
100-6100-52-3602	BANK CHARGES/MERCHANT FEES	0	376	500
100-6100-52-3700	EDUCATION & TRAINING	5,000	0	5,000
100-6100-52-3850	CONTRACT LABOR	11,500	10,435	15,000
100-6100-53-1100	GENERAL SUPPLIES & MAT	4,500	2,337	4,500
100-6100-53-1105	JANITORIAL SUPPLIES	6,500	3,366	6,500
100-6100-53-1106	COMMUNITY ACTIVITY SUPPLIES	30,000	12,392	30,000
100-6100-53-1115	REPAIR & MAINT - PARTS/SUPPLIES	10,000	4,248	15,000
100-6100-53-1210	WATER/STORMWATER	50,000	17,137	50,000
100-6100-53-1230	ELECTRICITY	80,000	71,700	85,000
100-6100-53-1270	GASOLINE/DIESEL	6,500	2,302	5,500
100-6100-53-1502	TOWNGREEN BRICKS	0,500	95	0,500
100-6100-53-1600	SMALL TOOLS & EQUIPMENT	0	545	1,000
100-6100-53-1602	SAFETY EQUIPMENT	1,000	406	1,000
100-6100-53-1701	UNIFORMS	2,500	1,038	2,000
100-6100-54-2200	VEHICLE PURCHASE	28,000	0	18,000
100-6100-54-2401	SOFTWARE - CAPITAL	0	0	20,000
100-6100-54-2300	FURNITURE & FIXTURES	0	200	20,000
100-6100-54-2500	EQUIPMENT	15,000	71,909	20,000
100-6100-54-2500	TRANSFER TO GOLF FUND	0	71,909	308,320
DEPARTMENT TOTALS	THURST EN TO GOLF FORD	886,325	592,725	1,440,593
DEFARTIVIENT TOTALS		000,325	372,125	1,440,593

	FUND 100, CULTURAL RESOURCES	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-6110-53-1110	ARTS COMMISSION	10,000	7,455	10,000
100-6110-53-1111	PUBLIC ART	10,000	0	50,000
100-6110-53-1115	BROAD STREET BAND	3,000	0	3,000
100-6110-53-1120	COMMUNITY GARDEN	10,000	5,662	10,000
100-6110-53-1125	HISTORIC SOCIETY	10,000	2,768	10,000
100-6110-53-1130	PLAYERS GUILD @ SUGAR HILL	5,000	5,000	10,000
100-6110-53-1135	YOUTH COUNCIL	4,000	3,510	7,500
100-6110-53-1195	OTHER CULTURAL INITIATIVES	2,500	0	2,500
DEPARTMENT TOTALS		54,500	24,395	103,000

**FUND 100, EAGLE THEATRE** 2017 2017 2018

GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-6111-51-1100	REGULAR EMPLOYEES			75,000
100-6111-51-1110	INDIRECT SALARIES/FRINGE			0
100-6111-51-1300	OVERTIME			0
100-6111-51-2100	GROUP INSURANCE			44,000
100-6111-51-2200	SOCIAL SEC (FICA) CNTRIB			4,700
100-6111-51-2300	MEDICARE			1,200
100-6111-51-2400	RETIREMENT-(3%)			0
100-6111-51-2401	RETIREMENT -DEFERRED COMP			0
100-6111-51-2402	RETIREMENT CONTRIBUTION			7,180
100-6111-51-2600	UNEMPLOYMENT			170
100-6111-51-2700	WORKER'S COMPENSATION			2,000
100-6111-51-2900	OTHER EMPLOYEE BENEFITS			600
100-6111-52-1301	DRUG TESTING/BACKGROUND CHECKS			150
100-6111-52-1302	CONSULTANTS			5,000
100-6111-52-1303	THEATRE EVENTS - SERVICES			90,000
100-6111-52-1307	PEST CONTROL			1,000
100-6111-52-2110	DISPOSAL			5,000
100-6111-52-2130	JANITORIAL CLEANING SERVICES			4,500
100-6111-52-2140	GROUNDS MAINTENANCE			1,000
100-6111-52-2202	REPAIR & MAINT-EQUIPMENT			2,400
100-6111-52-2205	REPAIR & MAINT-BUILDINGS			12,000
100-6111-52-3101	PROPERTY & LIABILITY			7,500
100-6111-52-3203	TELEPHONE/INTERNET/WI-FI/TV			2,400
100-6111-52-3300	ADVERTISING			7,500
100-6111-52-3400	PRINTING/BINDING			1,500
100-6111-52-3500	TRAVEL			0
100-6111-52-3600	DUES & FEES			0
100-6111-52-3602	BANK CHARGES/MERCHANT FEES			0
100-6111-52-3700	EDUCATION & TRAINING			0
100-6111-52-3850	SECURITY SERVICES			7,500
100-6111-53-1100	GENERAL SUPPLIES & MATERIALS			2,500
100-6111-53-1101	OFFICE SUPPLIES			1,500
100-6111-53-1103	POSTAGE			250
100-6111-53-1105	JANITORIAL SUPPLIES			1,200
100-6111-53-1112	REPAIR & MAINT - PLANTS/SUPPLIES			750
100-6111-53-1115	REPAIR & MAINT - PARTS/SUPPLIES			750
100-6111-53-1210	WATER/STORMWATER			2,500
100-6111-53-1220	GAS UTILITIES			12,000
100-6111-53-1230	ELECTRICITY			11,750
100-6111-53-1590	INVENTORY FOR RESALE			5,000
100-6111-53-2400	COMPUTERS, PERIPHERALS			4,500
100-6111-54-1300	BUILDING UPGRADES			0
100-6111-54-2400	TECHNOLOGY EQUP/SOFTWARE			0
100-6111-54-2500	FURNITURE, FIXTURES, EQUIPMENT			0
DEPARTMENT TOTALS		C	0	325,000

	FUND 100, BOWL/PLAZA EVENTS	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-6115-51-1100	REGULAR EMPLOYEES	0	0	80,400
100-6115-51-1110	INDIRECT SALARIES/FRINGE	0	0	0
100-6115-51-1300	OVERTIME	0	0	0
100-6115-51-2100	GROUP INSURANCE	0	0	16,600
100-6115-51-2200	SOCIAL SEC (FICA) CNTRIB	0	0	5,000
100-6115-51-2300	MEDICARE	0	0	1,200
100-6115-51-2400	RETIREMENT-(3%)	0	0	0
100-6115-51-2401	RETIREMENT -DEFERRED COMP	0	0	0
100-6115-51-2402	RETIREMENT CONTRIBUTION	0	0	21,886
100-6115-51-2600	UNEMPLOYMENT	0	0	200

	FUND 100, BOWL/PLAZA EVENTS	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-6115-51-2700	WORKER'S COMPENSATION	0	0	1,000
100-6115-51-2900	OTHER EMPLOYEE BENEFITS	0	0	0
100-6115-52-1301	DRUG TESTING/BACKGROUND CHECKS	0	0	300
100-6115-52-1302	CONSULTANTS	0	0	1,000
100-6115-52-1303	EVENTS - CONTRACT SERVICES	0	0	900,400
100-6115-52-1304	COMMUNITY EVENTS-SERVICES	0	0	0
100-6115-52-2130	JANITORIAL CLEANING SERVICES	0	0	2,000
100-6115-52-2205	REPAIR & MAINT-BUILDINGS	0	0	1,000
100-6115-52-3101	PROPERTY & LIABILITY	0	0	6,500
100-6115-52-3203	TELEPHONE/INTERNET/WI-FI/TV	0	0	2,000
100-6115-52-3300	ADVERTISING	0	0	43,200
100-6115-52-3400	PRINTING/BINDING	0	0	17,000
100-6115-52-3500	TRAVEL	0	0	6,900
100-6115-52-3600	DUES & FEES	0	0	3,985
100-6115-52-3602	BANK CHARGES/MERCHANT FEES	0	0	500
100-6115-52-3700	EDUCATION & TRAINING	0	0	3,555
100-6115-53-1101	OFFICE SUPPLIES	0	0	2,000
100-6115-53-1103	POSTAGE	0	0	6,000
100-6115-53-1105	JANITORIAL SUPPLIES	0	0	800
100-6115-53-1106	COMMUNITY ACTIVITY SUPPLIES	0	0	3,000
100-6115-53-1108	ECONOMIC DEV - SEED FUNDS	0	0	0
100-6115-53-1115	REPAIR & MAINT - PARTS/SUPPLIES	0	0	400
100-6115-53-1210	WATER/STORMWATER	0	0	150
100-6115-53-1230	ELECTRICITY	0	0	5,500
100-6115-53-1270	GASOLINE/DIESEL	0	0	500
100-6115-53-1301	COFFEE/VENDING	0	0	500
100-6115-53-1302	STAFF DEVELOPMENT	0	0	100
100-6115-53-1701	UNIFORMS	0	0	2,500
100-6115-53-1702	SPECIAL EVENTS-SUPPLIES	0	0	38,500
100-6115-53-1703	COMMUNITY EVENTS-SUPPLIES	0	0	0
100-6115-53-2400	COMPUTERS, PERIPHERALS	0	0	2,000
100-6115-54-1300	BUILDING UPGRADES	0	0	0
100-6115-54-2400	TECHNOLOGY EQUP/SOFTWARE	0	0	0
100-6115-54-2500	FURNITURE, FIXTURES, EQUIPMENT	0	0	0
DEPARTMENT TOTALS		0	0	1,176,576

	FUND 100, PLANNING & DEVELOPMENT	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-7200-51-1100	REGULAR EMPLOYEES	410,000	264,485	379,300
100-7200-51-1300	OVERTIME	1,000	698	1,000
100-7200-51-2100	GROUP INSURANCE	124,000	76,790	103,700
100-7200-51-2200	SOCIAL SEC (FICA) CNTRIB	25,600	16,201	23,550
100-7200-51-2300	MEDICARE	6,000	3,789	5,500
100-7200-51-2400	RETIREMENT-(3%)	11,850	7,654	0
100-7200-51-2401	RETIREMENT -DEFERRED COMP	10,250	8,302	0
100-7200-51-2402	RETIREMENT CONTRIBUTION	0	0	97,552
100-7200-51-2600	UNEMPLOYMENT	950	613	700
100-7200-51-2700	WORKER'S COMPENSATION	6,600	8,682	8,600
100-7200-52-1301	DRUG TESTING/BACKGROUND CHECKS	225	70	225
100-7200-52-1302	CONSULTANTS	115,000	86,956	140,000
100-7200-52-2130	JANITORIAL CLEANING SERVICES	2,500	2,536	2,500
100-7200-52-2201	REPAIR & MAINT-VEHICLES	1,500	326	1,000
100-7200-52-2202	REPAIR & MAINT-EQUIPMENT	2,600	1,547	1,000
100-7200-52-2203	REPAIR & MAINT-BUILDINGS	500	484	1,000
100-7200-52-3101	PROPERTY & LIABILITY	15,000	7,596	15,000
100-7200-52-3203	TELEPHONE/INTERNET/WI-FI/TV	5,000	3,547	3,500
100-7200-52-3300	ADVERTISING	4,500	1,760	2,000
100-7200-52-3400	PRINTING/BINDING	1,000	39	600

	FUND 100, PLANNING & DEVELOPMENT	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-7200-52-3401	RECORDING FEES/COPIEES	1,000	221	750
100-7200-52-3500	TRAVEL	10,000	1,748	10,000
100-7200-52-3600	DUES & FEES	10,415	7,764	13,645
100-7200-52-3602	BANK CHARGES	0	2,634	2,500
100-7200-52-3700	EDUCATION & TRAINING	10,425	3,771	10,425
100-7200-53-1100	GENERAL SUPPLIES	1,000	1,620	1,500
100-7200-53-1101	OFFICE SUPPLIES	2,000	1,694	3,000
100-7200-53-1103	POSTAGE	2,500	958	2,500
100-7200-53-1105	JANITORIAL SUPPLIES	1,000	0	1,000
100-7200-53-1115	REPAIR & MAINT - PARTS/SUPPLIES	1,000	58	1,000
100-7200-53-1210	WATER/STORMWATER	1,000	186	350
100-7200-53-1230	ELECTRICITY	9,000	7,089	10,000
100-7200-53-1270	GASOLINE/DIESEL	5,000	2,168	5,000
100-7200-53-1301	COFFEE/VENDING	1,000	23	1,000
100-7200-53-1701	UNIFORMS	800	659	800
100-7200-53-2400	COMPUTER, PERIPHERALS	6,500	230	2,000
100-7200-54-2202	VEHICLE PURCHASE	20,000	0	20,000
100-7200-54-2500	FURNITURE, FIXTURES, EQUIPMENT	6,500	0	6,500
DEPARTMENT TOTALS		833,215	522,898	878,697

	FUND 100, ECONOMIC DEVELOPMENT	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-7520-51-1100	REGULAR EMPLOYEES	192,000	155,853	111,200
100-7520-51-1300	OVERTIME	10,000	0	0
100-7520-51-2100	GROUP INSURANCE	67,900	42,289	43,800
100-7520-51-2200	SOCIAL SEC (FICA) CNTRIB	11,900	9,568	6,900
100-7520-51-2300	MEDICARE	2,800	2,238	1,650
100-7520-51-2400	RETIREMENT-(3%)	5,800	4,439	0
100-7520-51-2401	RETIREMENT -DEFERRED COMP	8,000	7,013	0
100-7520-51-2402	RETIREMENT CONTRIBUTION	0	0	31,216
100-7520-51-2600	UNEMPLOYMENT	600	424	200
100-7520-51-2700	WORKER'S COMPENSATION	4,300	763	2,500
100-7520-51-2900	OTHER EMPLOYEE BENEFITS	0	0	600
100-7520-52-1301	DRUG TESTING/BACKGROUND CHECKS	300	365	100
100-7520-52-1302	CONSULTANTS	7,000	0	5,000
100-7520-52-1303	SPECIAL EVENTS - SERVICES	656,000	619,725	0
100-7520-52-2130	JANITORIAL CLEANING SERVICES	2,000	1,691	500
100-7520-52-2205	REPAIR & MAINT-BUILDINGS	100	424	100
100-7520-52-3101	PROPERTY & LIABILITY	6,500	4,748	500
100-7520-52-3203	TELEPHONE/INTERNET/WI-FI/TV	2,000	1,517	500
100-7520-52-3300	ADVERTISING	55,000	55,735	5,000
100-7520-52-3400	PRINTING/BINDING	8,000	13,627	1,000
100-7520-52-3500	TRAVEL	4,500	12,015	5,000
100-7520-52-3600	DUES & FEES	4,000	3,778	1,000
100-7520-52-3602	BANK CHARGES/MERCHANT FEES	0	405	0
100-7520-52-3700	EDUCATION & TRAINING	10,000	7,485	5,000
100-7520-53-1101	OFFICE SUPPLIES	3,000	804	500
100-7520-53-1103	POSTAGE	100	3,868	100
100-7520-53-1105	JANITORIAL SUPPLIES	800	0	300
100-7520-53-1106	COMMUNITY ACTIVITY SUPPLIES	7,500	1,807	0
100-7520-53-1108	ECONOMIC DEV - SEED FUNDS	0	850	500
100-7520-53-1115	REPAIR & MAINT - PARTS/SUPPLIES	400	51	100
100-7520-53-1210	WATER/STORMWATER	150	80	100
100-7520-53-1230	ELECTRICITY	5,500	4,726	1,000
100-7520-53-1270	GASOLINE/DIESEL	0	36	200
100-7520-53-1301	COFFEE/VENDING	700	35	200

	FUND 100, ECONOMIC DEVELOPMENT	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
100-7520-53-1302	STAFF DEVELOPMENT	0	76	0
100-7520-53-1701	UNIFORMS	0	76	100
100-7520-53-1702	SPECIAL EVENTS SUPPLIES	100,000	24,299	1,000
100-7520-53-2400	COMPUTERS, PERIPHERALS	3,000	1,440	1,000
DEPARTMENT TOTALS		1,179,850	982,250	226,866

IFUND 100 TOTAL	12,158,070	6,283,973	11,470,164
FUND 100 TOTAL	12.158.070	0.283.973	1 1.4/U.1041

	FUND 320, CAPITAL IMPROVEMENTS	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed*
320-4960-54-1100	PROPERTY ACQUISITN-PARKS/GREENSPACE	250,000	0	880,000
320-4960-54-5010	GATEWAY IMPRMTS/WAYFARING SIGNAGE	100,000	1,972	95,000
320-4960-54-5015	BOWL IMPROVEMENTS	2,500,000	464,398	436,242
320-4960-54-5020	GARY PIRKLE PARK IMPROVMENTS	450,000	12,644	150,000
320-4960-54-5025	SUGAR LOOP-GREENWAY TRAIL PROGRAM	470,000	185,736	3,430,000
320-4960-54-5030	E CENTER	17,200,000		
320-4960-54-5035	LMIG - ROAD RESURFACING	450,000	502,166	450,000
320-4960-54-5045	SPLOST SIDEWALKS	802,080	167,379	782,975
320-4960-54-5060	COUNTY INTERSECTION PROJ-SDR-RVRSIDE	350,000	0	237,500
320-4960-54-5070	BUFORD HWY @ WESTBROOK	60,000	0	0
320-4960-54-5075	RETREAT AT ORRS FERRY	350,000	0	0
320-4960-54-5080	GOLD MINE PARK	55,000	50,198	50,000
320-4960-54-5085	COMMUNITY GARDEN PARKING LOT	50,000	0	0
320-4960-54-5100	CEMETERY SIGNAGE AND FENCING	0	104,756	150,000
320-4960-54-5101	22 ACRE PARK	0	17,775	85,000
320-4960-54-5102	GOLF COURSE CLUBHOUSE IMPRVMTS	0	0	150,000
320-4960-54-5103	STORMWATER IMPROVEMENTS	0	0	300,000
FUND TOTAL		23,087,080	1,507,024	7,196,717

<sup>\*</sup>See attached CIP 5 year budget proposal

	FUND 506, STORMWATER	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
506-4320-51-1100	REGULAR EMPLOYEES	155,000	124,684	185,850
506-4320-51-1110	INDIRECT SALARIES/FRINGE	72,150	0	75,000
506-4320-51-1300	OVERTIME	1,000	890	1,000
506-4320-51-2100	INSURANCE	65,000	48,624	89,000
506-4320-51-2200	SOCIAL SEC (FICA) CONTRIB	9,600	7,660	11,500
506-4320-51-2300	MEDICARE	2,300	1,791	2,700
506-4320-51-2400	RETIREMENT - 3%	4,650	3,767	0
506-4320-51-2401	RETIREMENT - DEFERRED COMP	7,750	2,788	0
506-4320-51-2402	RETIREMENT CONTRIBUTION	0	0	54,204
506-4320-51-2600	UNEMPLOYMENT	500	334	500
506-4320-51-2700	WORKER'S COMPENSATION	15,000	17,561	18,000
506-4320-52-1100	CONSULTANTS-GW CO BILLING SVC	18,000	19,583	20,000
506-4320-52-1301	DRUG TESTING-BACKGROUND CHECK	100	0	100
506-4320-52-1302	CONSULTANTS	50,000	3,207	40,000
506-4320-52-2201	R&M - VEHICLE	3,000	503	3,000
506-4320-52-2202	R&M - EQUIPMENT	4,000	909	4,000
506-4320-52-2205	R&M - BUILDING	900	169	1,000
506-4320-52-2320	RENTAL OF EQUIP/VEHICLE	2,000	0	1,000
506-4320-52-3101	PROP & LIABILITY	8,000	5,064	8,000
506-4320-52-3203	TELEPHONE/INTERNET/WI-FI/TV	2,000	478	2,100
506-4320-52-3500	TRAVEL	1,000	151	1,000
506-4320-52-3600	DUES & FEES	0	4,500	1,200
506-4320-52-3700	EDUCATION & TRAINING	2,000	90	2,000
506-4320-52-3850	CONTRACT LABOR	100,000	14,339	20,000
506-4320-53-1100	GENERAL SUPPLIES & MATERIALS	50,000	4,483	5,000
	FUND 506, STORMWATER	2017	2017	2018

GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
506-4320-53-1101	OFFICE SUPPLIES	2,000	681	2,000
506-4320-53-1105	JANITORIAL/CLEANING SUPPLIES	500	198	300
506-4320-53-1107	SHOP SUPPLIES	500	0	500
506-4320-53-1115	REPAIR & MAINT - PARTS/SUPPLIES	2,000	1,826	2,000
506-4320-53-1210	WATER/STORMWATER	700	532	700
506-4320-53-1230	ELECTRICITY	1,750	866	1,000
506-4320-53-1270	GASOLINE	6,500	4,843	6,500
506-4320-53-1301	COFFEE/VENDING SERVICE	1,000	259	1,000
506-4320-53-1600	SMALL EQUIPMENT	2,500	600	2,500
506-4320-53-1601	SMALL TOOLS	1,000	11	1,000
506-4320-53-1701	UNIFORMS	500	26	600
506-4320-53-1702	GRAVEL, CEMENT, ROCK	7,000	5,364	7,000
506-4320-54-1400	PIPE/POND REHABILITATION	0	0	53,426
506-4320-61-1003	TRANSFER TO CIP	0	0	300,000
FUND TOTAL		599,900	276,781	924,680

	FUND 515, GAS	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
515-4700-51-1100	REGULAR EMPLOYEES	582,000	431,972	598,300
515-4700-51-1300	OVERTIME	15,000	6,858	15,000
515-4700-51-2100	GROUP INSURANCE	246,000	164,763	260,240
515-4700-51-2200	SOCIAL SEC (FICA) CNTRIB	36,000	26,418	37,095
515-4700-51-2300	MEDICARE	8,500	6,178	8,675
515-4700-51-2400	RETIREMENT-(3%)	17,000	12,543	0
515-4700-51-2401	RETIREMENT -DEFERRED COMP	29,000	5,391	0
515-4700-51-2402	RETIREMENT CONTRIBUTION	0	0	162,942
515-4700-51-2600	UNEMPLOYMENT	1,900	1,335	1,400
515-4700-51-2700	WORKER'S COMPENSATION	12,200	12,070	12,700
515-4700-52-1301	DRUG TESTING/BACKGROUND CHECK	800	613	800
515-4700-52-1302	CONSULTANTS	2,000	0	1,000

	FUND 515, GAS	2017	2017	2018	
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed	
515-4700-52-1303	UTILITY LOCATES	11,000	8,537	13,000	
515-4700-52-1304	CATHODIC PROTECTION	2,000	0	2,000	
515-4700-52-1305	GAS LEAK CONTRACT FEE	10,000	7,475	10,000	
515-4700-52-1306	OTHER CONTRACT SERVICES	15,000	5,655	15,000	
515-4700-52-1307	GAS LINE INSTALLATION	165,000	110,911	170,200	
515-4700-52-1308	GAS LINE INSTALL-ONE TIME FEE	0	2,000	2,000	
515-4700-52-2130	JANITORIAL CLEANING SERVICES	6,000	5,073	6,500	
515-4700-52-2201	REPAIRS & MAINT-VEHICLE	10,000	1,939	10,000	
515-4700-52-2202	REPAIRS & MAINT-EQUIPMENT	5,000	2,277	5,000	
515-4700-52-2203	REPAIR & MAINT-BUILDINGS	1,000	2,069	2,500	
515-4700-52-2320	RENTAL OF EQUIP & VEHCLE	250	0	250	
515-4700-52-3101	PROPERTY & LIABILITY	30,000	18,991	30,000	
515-4700-52-3203	TELEPHONE/INTERNET/WI-FI/TV	6,000	7,750	9,500	
515-4700-52-3300	ADVERTISING	100	0	100	
515-4700-52-3301	PUBLIC AWARENESS	2,000	2,767	3,500	
515-4700-52-3400	PRINTING & BINDING	20,000	13,820	20,000	
515-4700-52-3401	RECORDING FEES/COPIES	0	78	100	
515-4700-52-3500	TRAVEL	3,000	1,424	3,000	
515-4700-52-3600	DUES & FEES	5,000	3,933	9,800	
515-4700-52-3602	BANK CHARGES/MERCHANT FEES	15,000	8,468	15,000	
515-4700-52-3700	EDUCATION & TRAINING	1,500	1,752	2,000	
515-4700-53-1100	GENERAL SUPPLIES & MAT	10,000	5,979	10,000	
515-4700-53-1101	OFFICE SUPPLIES	4,000	3,348	5,000	
515-4700-53-1103	POSTAGE	70,000	50,699	70,000	
515-4700-53-1105	JANITORIAL/CLEANING SUPPLIES	2,500	634	2,500	
	FUND 515, GAS	2017	2017	2018	

GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
515-4700-53-1108	GAS METERS	45,000	47,490	75,000
515-4700-53-1109	PIPE AND FITTINGS	65,000	56,269	70,000
515-4700-53-1115	REPAIR & MAINT - PARTS/SUPPLIES	5,000	3,524	50,000
515-4700-53-1210	WATER/STORMWATER	1,500	979	1,500
515-4700-53-1230	ELECTRICITY	20,000	16,786	20,000
515-4700-53-1270	GASOLINE/DISEL	20,000	18,158	20,000
515-4700-53-1301	COFFEE/VENDING SERVICE	2,500	453	2,500
515-4700-53-1520	INV PCH FOR RSALE-GAS	4,444,450	2,385,922	3,219,398
515-4700-53-1600	SMALL EQUIPMENT/TOOLS	7,500	1,967	7,500
515-4700-53-1701	UNIFORMS	4,000	1,679	4,000
515-4700-54-1202	RENEWAL & REPLACEMENT	25,000	280	25,000
515-4700-54-2200	VEHICLES	21,000	0	35,000
515-4700-54-2205	PURCHASE - EQUIPMENT	25,000	0	25,000
515-4700-54-2401	SOFTWARE - CAPITAL	240,000	93,889	240,000
515-4700-57-9000	CONTINGENCIES	20,000	0	20,000
515-4700-61-1001	TRANSFERS TO GENERAL FUND	1,600,000	1,200,000	1,750,000
FUND TOTAL		7,890,700	4,761,116	7,080,000

	FUND 555, GOLF COURSE	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
555-6130-51-1100	REGULAR EMPLOYEES	472,000	325,326	439,831
555-6130-51-1300	OVERTIME	500	207	500
555-6130-51-2100	GROUP INSURANCE	133,500	93,690	127,700
555-6130-51-2200	SOCIAL SEC (FICA) CNTRIB	30,000	20,099	26,500
555-6130-51-2300	MEDICARE	7,000	4,700	6,200
555-6130-51-2400	RETIREMENT-(3%)	11,000	7,579	0
555-6130-51-2401	RETIREMENT -DEFERRED COMP	10,000	3,749	0
555-6130-51-2402	RETIREMENT CONTRIBUTION	0	0	96,719
555-6130-51-2600	UNEMPLOYMENT	2,600	1,420	2,100
555-6130-51-2700	WORKER'S COMPENSATION	6,700	6,378	6,200
555-6130-51-2900	OTHER EMPLOYEE BENEFITS	1,200	969	1,200
555-6130-52-1301	DRUG TESTING/BACKGROUND CHECK	300	320	300
555-6130-52-1302	CONSULTANTS	2,500	0	2,000
555-6130-52-1307	PEST CONTROL	500	0	500
555-6130-52-2201	REPAIR & MAINT-VEHICLES	2,000	3,817	2,000
555-6130-52-2202	REPAIR & MAINT-EQUIPMENT	10,000	11,192	6,000
555-6130-52-2204	REPAIR & MAINT-RADIO	0	2,012	0
555-6130-52-2205	REPAIR & MAINT-BUILDINGS	4,000	4,673	2,000
555-6130-52-2207	REPAIR & MAINT-IRRIGATION	7,500	6,443	7,500
555-6130-52-2208	REPAIR & MAINT-PATH&BRIDGE	1,000	257	1,000
555-6130-52-2209	REPAIR & MAINT-COURSE SIGNAGE	1,000	96	750
555-6130-52-2320	RENTAL OF EQUIP & VEHICLE	500	0	500
555-6130-52-2321	PORT A CAN RENTALS	950	856	950
555-6130-52-3101	PROPERTY & LIABILITY	21,000	16,459	19,500
555-6130-52-3203	TELEPHONE/INTERNET/WI-FI/TV	7,500	4,211	5,000
555-6130-52-3300	ADVERTISING	2,500	273	1,000
555-6130-52-3400	PRINTING	500	0	500
555-6130-52-3500	TRAVEL	300	0	300
555-6130-52-3600	DUES AND FEES	1,000	335	500
555-6130-52-3601	HANDICAP FEES	2,500	2,220	2,250
555-6130-52-3602	BANK CHARGES/MERCHANT FEES	14,500	6,407	13,500
555-6130-52-3603	LICENSES AND TAXES	1,000	1,067	1,100
555-6130-52-3604	OVER/SHORT	0	-7,568	0
555-6130-52-3700	EDUCATION AND TRAINING	300	0	300
555-6130-52-3850	CONTRACT LABOR/SERVICES	38,000	32,860	38,000
555-6130-53-1100	GENERAL SUPPLIES	300	296	300
555-6130-53-1101	OFFICE SUPPLIES	1,200	2,320	1,500
555-6130-53-1103	POSTAGE	200	0	200
	FUND 555, GOLF COURSE	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed

555-6130-53-1105	JANITORIAL SUPPLIES	2,000	2,965	2,200
555-6130-53-1107	SHOP SUPPLIES	500	0	500
555-6130-53-1110	DRIVING RANGE SUPPLIES	13,000	421	14,000
555-6130-53-1111	GREENS MAINT SUPPLIES	32,000	30,092	30,000
555-6130-53-1112	FLAGS,CUPS,GRAPHICS	750	640	750
555-6130-53-1113	SAFETY SUPPLIES	500	138	500
555-6130-53-1114	SNACK BAR SUPPLIES	2,000	1,405	2,000
555-6130-53-1115	PRO SHOP SUPPLIES	500	1,010	750
555-6130-53-1116	RESIDENT CARD SUPPLIES	200	0	200
555-6130-53-1117	CHEMICALS	26,000	12,511	23,000
555-6130-53-1118	REPAIR & MAINT - PARTS/SUPPLIES	30,000	33,118	30,000
555-6130-53-1210	WATER/STORMWATER	16,500	16,601	16,500
555-6130-53-1230	ELECTRICITY	28,000	23,101	28,000
555-6130-53-1270	GASOLINE/DIESEL	30,000	24,878	27,000
555-6130-53-1301	COFFEE/VENDING	1,200	864	1,200
555-6130-53-1590	SNACK BAR INVENTORY	32,000	32,056	32,000
555-6130-53-1591	BEER AND WINE	19,000	18,633	19,000
555-6130-53-1592	LIQUOR	5,000	2,783	3,500
555-6130-53-1593	PRO SHOP MERCHANDISE	22,500	22,893	22,500
555-6130-53-1595	LOTTERY COST OF GOODS SOLD	0	1,745	45,120
555-6130-53-1600	SMALL EQUIPMENT	2,500	2,252	2,500
555-6130-53-1601	SMALL TOOLS	500	171	500
555-6130-53-1701	UNIFORMS	750	0	750
555-6130-54-1202	RENEWAL & REPLACEMENT	40,000	17,664	15,000
555-6130-54-1204	CLUBHOUSE IMPROVEMENTS	10,000	1,973	2,500
555-6130-54-1205	COURSE IMPROVEMENTS	11,000	4,702	25,000
FUND TOTAL		1,121,950	805,279	1,159,370

FUND 557, E CENTER MIXED-USE		2017	2017	2018	
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed	
557-7560-52-1302	CONSULTANTS	0	0	11,000	
557-7560-52-1303	PEST CONTROL	0	0	2,300	
557-7560-52-1304	DISPOSAL	0	0	50,000	
557-7560-52-2130	JANITORIAL CLEANING SERVICES	0	0	10,000	
557-7560-52-2140	GROUND MAINTENANCE	0	0	12,500	
557-7560-52-2200	REPAIR & MAINT- CONTRACTS	0	0	20,000	
557-7560-52-2202	REPAIR & MAINT- EQUIPMENT	0	0	2,400	
557-7560-52-3101	PROPERTY & LIABILITY	0	0	30,000	
557-7560-52-3203	TELEPHONE/INTERNET/WI-FI/TV	0	0	12,000	
557-7560-52-3300	ADVERTISING	0	0	20,000	
557-7560-52-3400	PRINTING/BINDING	0	0	1,500	
557-7560-52-3850	SECURITY SERVICE/CONTRACT LABOR	0	0	15,000	
557-7560-52-3602	BANK CHARGES/MERCHANT FEES	0	0	0	
557-7560-53-1100	GENERAL SUPPLIES & MATERIAL	0	0	2,500	
557-7560-53-1101	OFFICE SUPPLIES	0	0	8,000	
557-7560-53-1102	FOUNTAIN/PLAZA SUPPLIES	0	0	2,500	
557-7560-53-1103	POSTAGE	0	0	3,200	
557-7560-53-1105	JANITORIAL SUPPLIES	0	0	15,000	
557-7560-53-1112	GROUND MAINT: PLANTS/SUPPLIES	0	0	5,000	
557-7560-53-1115	REPAIR & MAINT - PARTS/SUPPLIES	0	0	5,000	
557-7560-53-1210	WATER/STORMWATER	0	0	7,000	
557-7560-53-1230	ELECTRICITY	0	0	22,000	
557-7560-53-2400	COMPUTERS, PERIPHERALS	0	0	1,000	
DEPARTMENT TOTALS		0	0	257,900	

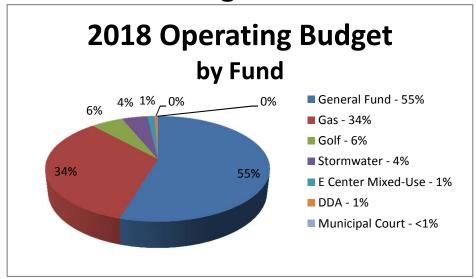
	FUND 745, MUNICIPAL COURT	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
745-2650-51-1100	REGULAR EMPLOYEES	0	0	0
745-2650-51-2200	SOCIAL SEC (FICA) CONTRIB	0	0	0
745-2650-51-2300	MEDICARE	0	0	0
745-2650-51-2600	UNEMPLOYMENT	0	0	0
745-2650-52-1302	CONSULTANTS	4,000	900	4,000
745-2650-52-3500	TRAVEL	1,200	0	1,200
745-2650-52-3600	DUES, FEES & FINES	2,500	696	2,500
745-2650-52-3700	EDUCATION & TRAINING	2,000	975	2,000
745-2650-53-1103	POSTAGE	300	10	100
745-2650-53-1104	SUPPLIES	1,000	13	500
FUND TOTAL		11,000	2,594	10,300

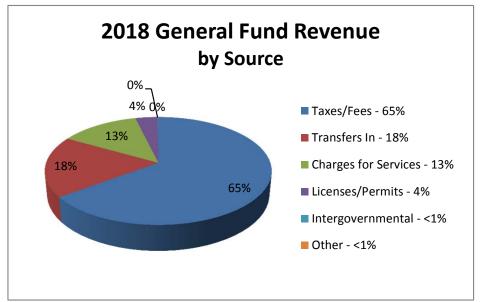
FI	JND 800, DOWNTOWN DEVELOPMENT (DD	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
800-7550-52-1302	CONSULTANTS	38,800	21,330	10,000
800-7550-52-1303	PROPERTY MANAGEMENT	11,500	14,400	18,900
800-7550-52-2110	DISPOSAL SERVICES	400	237	300
800-7550-52-2130	JANITORIAL CLEANING SERVICES	7,000	5,850	7,800
800-7550-52-2205	REPAIR & MAINT-BUILDINGS	5,000	2,717	5,000
800-7550-52-2310	BUICE CENTER LEASE PAYMENT TO CITY	0	3,200	0
800-7550-52-3101	PROPERTY & LIABILITY	3,100	2,460	3,100
800-7550-52-3203	TELEPHONE/INTERNET/WI-FI/TV	1,300	1,190	1,300
800-7550-52-3300	ADVERTISING	15,000	1,128	5,000
800-7550-52-3500	TRAVEL	500	0	500
800-7550-52-3600	DUES & FEES	500	0	500
800-7550-52-3602	BANK CHARGES/MERCHANT FEES	500	2,054	1,500
800-7550-52-3700	EDUCATION & TRAINING	1,700	1,545	1,700
800-7550-53-1101	OFFICE SUPPLIES	400	68	500
800-7550-53-1105	JANITORIAL SUPPLIES	1,500	11	200
800-7550-53-1210	WATER/STORMWATER-SUITE SPOT	1,000	0	1,000
800-7550-53-1211	WATER/STORMWATER-ANNEX	0	0	500
800-7550-53-1230	ELECTRICITY-SUITE SPOT	9,500	7,980	9,500
800-7550-53-1231	ELECTRICITY-ANNEX	800	2,597	500
800-7550-54-1302	SUITE SPOT BUILDING IMPROVEMENTS	20,000	4,766	15,000
800-7550-54-1303	ANNEX BUILDING IMPROVEMENTS	0	0	0
800-7550-55-1101	GENERAL FUND ADMINSTRATIVE FEES	36,000	3,000	24,000
800-7550-61-1001	TRANSFER TO GENERAL FUND	0	0	0
800-7550-61-1010	TRANSFER TO RESERVES	0	0	0
OPERATIONS TOTAL		154,500	74,533	106,800

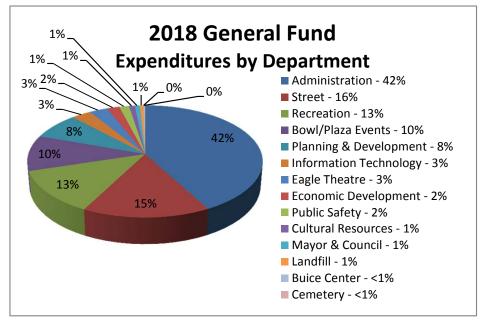
	FUND 800, DDA CONSTRUCTION	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
800-7555-53-1100	E CENTER PROJECT SUPPLIES	0	0	0
800-7555-54-5030	E CENTER CONSTRUCTION	29,200,000	11,568,689	30,000,000
800-7555-54-5031	E CENTER DESIGN/ENGINEERING	0	1,222,197	0
CONSTRUCTION TOTAL		29,200,000	12,790,886	30,000,000

	FUND 800, DDA DEBT SERVICE	2017	2017	2018
GL Code	GL Title	Approved	Actual to Date 10/29	Proposed
800-8000-58-1100	SERIES 2016A BOND PRINCIPAL	0	0	0
800-8000-58-1101	SERIES 2016B BOND PRINCIPAL	0	0	600,000
800-8000-58-1102	SERIES 2016C BOND PRINCIPAL	0	0	0
800-8000-58-2100	SERIES 2016A BOND INTEREST	931,725	465,863	868,550
800-8000-58-2101	SERIES 2016B BOND INTEREST	0	0	63,175
800-8000-58-2102	SERIES 2016C BOND INTEREST	0	0	800,000
800-8000-58-4100	SERIES 2016 ISSUANCE COSTS	0	900	100,000
DEBT SERVICE TOTAL		931,725	466,763	2,431,725
FUND TOTAL		30,286,225	13,332,182	32,538,525
EXPENSE BUIDGET TOTA	l .	\$ 75.154.925	\$ 26,968,949	\$ 60,637,656

# **2018 Budget Statistics**









## **CAPITAL IMPROVEMENT BUDGET**

2018 - 2022

Canital Improvement Project	Five Year	2018			YEAR			
Capital Improvement Project	Total	Total	2018	2019	2020	2021	2022	
BOWL IMPROVEMENTS	1,250,000	436,242	$\square$		✓		<b>₹</b>	
GARY PIRKLE PARK IMPROVEMENTS	850,000	150,000	☑					
GATEWAY IMPROVEMENTS / WAYFARING SIGNAGE	245,000	95,000						
SUGAR LOOP - GREENWAY TRAIL PROGRAM	17,385,046	3,430,000	☑		V		✓	
LMIG - ROAD RESURFACING	1,800,000	450,000						
SPLOST SIDEWALKS- SDR, WHITEHEAD, SYCAMORE	782,975	782,975						
CEMETERY SIGNAGE AND FENCING	150,000	150,000						
COUNTY INTERSECTION PROJECT SDR - RIVERSIDE	475,000	237,500	abla					
GOLD MINE PARK	900,000	50,000						
22 AC. PARK	1,000,000	85,000				$\checkmark$		
GOLF COURSE CLUBHOUSE IMPROVEMENTS	300,000	150,000	$\square$		$\checkmark$			
PROPERTY ACQUISITION - PARKS/GREENSPACE/DEV	3,520,000	880,000			$\checkmark$			
HIGHWAY 20 STREETSCAPE LANDSCAPING UPGRADES	1,000,000				$\checkmark$			
DOWNTOWN STREETSCAPE UPGRADES - INTERSECTION	2,252,406						✓	
STORMWATER POND IMPROVEMENTS	900,000	300,000			$\checkmark$		✓	
HIGHWAY 20 EAST WIDENING - DESIGN	500,000				✓			
RETREAT AT ORRS FERRY	1,600,000			$\checkmark$	$\checkmark$	<b>V</b>		
HIGHWAY 20 PEDESTRIAN BRIDGE	2,900,000			<b>V</b>	✓			
DOWNTOWN INTERACTIVE IMPROVEMENTS & PUBLIC ART	100,000			$\checkmark$				
RANSPORTATION / STORMWATER IMPROVEMENTS	2,500,000					$\overline{\checkmark}$	<b>V</b>	
EVEL CREEK ROAD EXTENSION & ROUNDABOUT	1,800,000					$\overline{\checkmark}$		
VHITEHEAD ROAD ROUNDABOUT IMPROVEMENTS	1,075,000					$\overline{\checkmark}$	$\checkmark$	

## 2018 CIP Funding Sources

	Annual Tot.	Local Funds	SP-T17	SP-R17	SP-C17	SP-JT	GDOT / LMIG	LCI	STORM WATER	GRANT
BOWL IMPROVEMENTS	\$436,242	\$0	\$0	\$0	\$436,242	\$0	\$0	\$0	\$0	\$0
GARY PIRKLE PARK IMPROVEMENTS	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GATEWAY IMPROVEMENTS / WAYFARING SIGNAGE	\$95,000	\$95,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SUGAR LOOP - GREENWAY TRAIL PROGRAM	\$3,430,000	\$0	\$1,188,295	\$0	\$0	\$2,241,705	\$0	\$0	\$0	\$0
LMIG - ROAD RESURFACING	\$450,000	\$102,594	\$150,000	\$0	\$0	\$0	\$197,406	\$0	\$0	\$0
SPLOST SIDEWALKS- SDR, WHITEHEAD, SYCAMORE	\$782,975	\$0	\$0	\$0	\$0	\$782,975	\$0	\$0	\$0	\$0
CEMETERY SIGNAGE AND FENCING	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COUNTY INTERSECTION PROJECT SDR - RIVERSIDE	\$237,500	\$0	\$237,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GOLD MINE PARK	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
22 AC. PARK	\$85,000	\$0	\$0	\$85,000	\$0	\$0	\$0	\$0	\$0	\$0
GOLF COURSE CLUBHOUSE IMPROVEMENTS	\$150,000	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PROPERTY ACQUISITION - PARKS/GREENSPACE/DEV	\$880,000	\$0	\$0	\$880,000	\$0	\$0	\$0	\$0	\$0	\$0
STORMWATER POND IMPROVEMENTS	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0
TOTALS:	\$7,196,717	\$647,594	\$1,575,795	\$965,000	\$436,242	\$3,024,680	\$197,406	\$0	\$300,000	\$50,000

